# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www irs gov/form990 and anding

Open to Public Inspection

A F	or the	2013 calendar year, or tax year beginning and ending		
<b>B</b> (	Check if applicable:	C Name of organization	D Employer identifi	cation number
	Address			
H	Name		m 02 0	180403
F	change □Initial	Doing Business As BUFFALO BILL CENTER OF THE WES		
	⊒return □Termin- ated	Number and street (or P.0. box if mail is not delivered to street address)  720 SHERIDAN AVENUE		)587-4771
Ļ	Amende return Applica	City or town, state or province, country, and ZIP or foreign postal code	<b>G</b> Gross receipts \$	18,697,668.
	tion pending	CODI, WI 02414	H(a) Is this a group re	eturn
	, ,	F Name and address of principal officer:BRUCE B. ELDREDGE SAME AS C ABOVE	for subordinates <b>H(b)</b> Are all subordinates in	? Yes X No
_	Fay aya			
		WWW.CENTEROFTHEWEST.ORG	H(c) Group exemptio	list. (see instructions)
				M State of legal domicile: WY
		Summary	ear or formation. TOTA	M State of legal doffliche. W I
		Briefly describe the organization's mission or most significant activities: TO EDUCA	ΤΕ & ΕΝΤΕΡΤΔΙ	N WORLDWIDE
Governance	1 E	AUDIENCES ABOUT THE PAST, PRESENT, & FUTURE	OF THE AMERIC	AN WEST.
rna	_	Check this box  if the organization discontinued its operations or disposed of r		
Ş.	1	lumber of voting members of the governing body (Part VI, line 1a)	1	47
Ğ		lumber of independent voting members of the governing body (Part VI, line 1b)		47
οğ	1	otal number of individuals employed in calendar year 2013 (Part V, line 2a)		235
/itie		otal number of volunteers (estimate if necessary)		143
Activities &		otal unrelated business revenue from Part VIII, column (C), line 12		127,096.
⋖	1	let unrelated business taxable income from Form 990-T, line 34		-8,873.
		······································	Prior Year	Current Year
ø.	8 0	Contributions and grants (Part VIII, line 1h)	12,380,721.	5,512,473.
nŭ	1	Program service revenue (Part VIII, line 2g)	2,164,057.	
Revenue	1	nvestment income (Part VIII, column (A), lines 3, 4, and 7d)	3,341,793.	2,961,916.
æ	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,134,168.	1,184,937.
	1	otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	19,020,739.	12,361,666.
_		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	74,327.	37,500.
	1	Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
ý	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	5,165,246.	5,883,912.
Expenses	1	Professional fundraising fees (Part IX, column (A), line 11e)	81,365.	0.
bei	b T	otal fundraising expenses (Part IX, column (D), line 25)   1,070,578.		
ш	17 C	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	5,248,964.	6,276,464.
	1	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	10,569,902.	
	19 F	Revenue less expenses. Subtract line 18 from line 12	8,450,837.	
Net Assets or Fund Balances			Beginning of Current Year	End of Year
igno	<b>20</b> T	otal assets (Part X, line 16)	168,775,251.	171,889,067.
ASS	21 T	otal liabilities (Part X, line 26)	1,801,008.	1,139,010.
ESE ESE	22 N	let assets or fund balances. Subtract line 21 from line 20	166,974,243.	170,750,057.
Pa	art II	Signature Block		
Und	er penalt	ies of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of m	y knowledge and belief, it is
true	, correct,	and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.	
		<b>\</b>		
Sig	n	Signature of officer	Date	
Her	e	BRUCE B. ELDREDGE, EXECUTIVE DIRECTOR/CEO		
		Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Paid	-	JEREMY G. HAUK	09/24/14 if self-employ	P00626792
Pre		Firm's name ► EIDE BAILLY LLP	Firm's EIN ▶	45-0250958
Use	Only	Firm's address 401 N 31ST ST STE 1120, PO BX 7112		
		BILLINGS, MT 59103-7112	Phone no. 40	6-896-2400
May	the IR	S discuss this return with the preparer shown above? (see instructions)		X Yes No

Form 88	68 (Rev. 1-2014) 40003					Page 2						
<ul><li>If you</li></ul>	are filing for an Additional (Not Automatic) 3-Month Ex	tension, c	complete only Part II and check this	box		▶ X						
Note. O	nly complete Part II if you have already been granted an a	automatic	3-month extension on a previously fi	led Form 8	868.							
<ul><li>If you</li></ul>	are filing for an Automatic 3-Month Extension, complete	te only Pa	rt I (on page 1).									
Part I	Additional (Not Automatic) 3-Month E	xtensio	n <b>of Time.</b> Only file the origin	al (no co	pies nee	:dea).						
			Enter filer's			see instructions						
Type or	Name of exempt organization or other filer, see instru	ctions.		Employer	identificati	on number (EIN) or						
print					02 01	00402						
File by the						180403						
due date for	Mulliper, Street, and footh of Stite flot if a fire only s	ee instruc	tions.	Social sec	urity numb	er (SSN)						
return. Sec	, // ZU SHERIDAN AVENUE											
Instruction	City, town or post office, state, and 211 occor, or a re	oreign add	ress, see instructions.			•						
	CODY, WY 82435											
			I di a fan a a ta waterwal			0 1						
Enter th	e Return code for the return that this application is for (file	e a separa	te application for each return)									
		Return	Application			Return						
Applica	noin	Code	Is For			Code						
Is For	20 5 200 57	01	10101									
	90 or Form 990-EZ	02	Form 1041·A			08						
Form 99	720 (individual)	03	Form 4720 (other than individual)			09						
Form 99		04	Form 5227									
	90-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11						
	90-T (trust other than above)	06	Form 8870			12						
STOP	Do not complete Part II if you were not already granted	d an autor	matic 3-month extension on a prev	iously file	d Form 88	68.						
	MEG KATH											
• The	books are in the care of ▶ 720 SHERIDAN A	VENUE	- CODY, WY 82435	<del></del>								
Tele	phone No. ► (307)578-4044		Fax No. ▶		<del></del>	. $\square$						
■ If the	e organization does not have an office or place of busines	s in the U	nited States, check this box			▶ ∟						
• If th	is is for a Group Return, enter the organization's four digit	Group Ex	emption Number (GEN)	lf this is for	the whole	group, check this						
box 🕨	. If it is for part of the group, check this box	_ and atta	ach a list with the names and ElNs o	f all membe	ers the ext	ension is for.						
4	request an additional 3-month extension of time until	NOVEM	BER 15, 2014.									
5 F	for calendar year $2013$ , or other tax year beginning $\_$		, and endin			<u> </u>						
6 I	f the tax year entered in line 5 is for less than 12 months, o	check reas	son: L Initial return L	Final r	eturn							
	Change in accounting period											
7 9	State in detail why you need the extension	TI AND	ACCUBANT DENIEN T	s NOT	VET							
_	INFORMATION TO FILE A COMPLET	E AND	ACCORATE RETORN I	D NOI		·						
2	AVAILABLE.					<del>-</del>						
		2 0000	contact the tentative tax less any									
	f this application is for Forms 990-BL, 990-PF, 990-T, 4720	), or occs,	enter the terraine tax, 1000 any	8a	\$	0.						
<u>. r</u>	nonrefundable credits. See instructions. f this application is for Forms 990-PF, 990-T, 4720, or 606	0 enter ar	by refundable credits and estimated									
<b>D</b> 1	this application is for Forms 990-FF, 990-1, 4720, 01 000. ax payments made. Include any prior year overpayment a	ilowed as	a credit and any amount paid									
		IIIOVYCG GG	a order and any americ pers	8b	\$	0.						
^ 1	previously with Form 8868. Balance due. Subtract line 8b from line 8a. Include your p	avment w	ith this form, if required, by using									
	EFTPS (Electronic Federal Tax Payment System). See inst			8c	\$	0.						
	Signature and Verifica	tion mu	st be completed for Part II	only.								
Under	penalties of perjury. I declare that I have examined this form, inclu-	ding accom	panying schedules and statements, and	to the best o	f my knowle	edge and belief,						
it is true	e, correct, and complete, and that I am authorized to prepare this i	ioriii.			_	1.4/						
Signatu	ire > Gerenny + and Title >	CPA		Date		// // // //						
					Form	1 <b>8868</b> (Rev. 1-2014)						

### Form **8868** (Rev. January 2014)

Department of the Treasury Internal Revenue Service

### Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 ⋅

OMB No. 1545-1709

 If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box ightharpoonup X• If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions), For more details on the electronic filing of this form, visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed) Part I A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns Enter filer's identifying number Type or Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or print BUFFALO BILL MEMORIAL ASSOCIATION 83-0180403 File by the due date for Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) filing your 720 SHERIDAN AVENUE return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 82435 Enter the Return code for the return that this application is for (file a separate application for each return) Application Return Application Return Code Is For Is For Code Form 990 or Form 990-EZ Form 990-T (corporation) 07 Form 1041-A Form 990-BL 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 5227 Form 990-PF 04 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 MEG KATH • The books are in the care of ▶ 720 SHERIDAN AVENUE - CODY, WY 82435 Telephone No.  $\blacktriangleright$  (307) 57 $\overline{8-4044}$ Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_\_. If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box ▶ 🔲 and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until AUGUST 15, 2014 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2013 or tax year beginning , and ending , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required.

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

by using EFTPS (Electronic Federal Tax Payment System). See instructions.

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Pa	Till Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	THE CENTER IS THE WORLD LEADER IN PRESENTING AUTHENTIC INTERPRETATION
	AND COMPELLING EXPERIENCES ABOUT THE AMERICAN WEST. THROUGH OUR IDEAS,
	COLLECTIONS, AND PROGRAMS WE EDUCATE AND ENTERTAIN WORLDWIDE AUDIENCES
	ABOUT THE PAST, PRESENT, AND FUTURE OF THE AMERICAN WEST.
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
3	If "Yes," describe these changes on Schedule O.
4	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code: ) (Expenses \$ 9,254,095. including grants of \$ ) (Revenue \$ 3,310,978.
	CURATORIAL, COLLECTIONS & CONSERVATION:
	THE CURATORIAL, CONSERVATION AND MUSEUM SERVICES DEPARTMENTS CARE FOR
	MORE THAN 104,000 COLLECTION OBJECTS, 7,800 LINEAR FEET OF ARCHIVAL AND
	MANUSCRIPT COLLECTIONS, AND 500,000 HISTORIC PHOTOGRAPHS. IN ADDITION,
	A MAJOR OUTDOOR SCULPTURE COLLECTION AND SCULPTURE GARDEN CONTAINS A
	COLLECTION OF OVER 20 BRONZES AND FERROUS OBJECTS. AS THE ONLY
	CONSERVATION LABORATORY WITHIN AN INSTITUTION IN WYOMING, THE
	CONSERVATOR ROUTINELY RESPONDS TO INQUIRIES FROM MUSEUMS AND THE PUBLIC
	IN WYOMING AND THE INTERIOR WEST. CENTER CURATORS, ARCHIVISTS AND
	COLLECTIONS MANAGERS ALSO ROUTINELY COUNSEL AND ASSIST SMALLER
	INSTITUTIONS AND INDIVIDUALS IN WYOMING AND THE ROCKY MOUNTAIN REGION.
<del></del>	
4b	(Code:) (Expenses \$
	EDUCATION:
	COLLOOL DROCK AMMING
	SCHOOL PROGRAMMING
	SCHOOL PROGRAMS INCLUDED BUFFALO BILL'S BIRTHDAY MUSEUM ADVENTURE IN
	FEBRUARY, GREATER YELLOWSTONE MUSEUM ADVENTURE IN LATE APRIL, AS WELL
	AS OTHER FIELD TRIPS THROUGHOUT THE YEAR. APPROXIMATELY 4,775 STUDENTS
	PARTICIPATED IN THESE ON-SITE SCHOOL PROGRAMS DURING 2013.
	THE CENTER'S OUTREACH PROGRAMS ENRICHED APPROXIMATELY 2,000 STUDENTS'
	CLASSROOM EXPERIENCE AROUND WYOMING AND NEIGHBORING STATES BY PROVIDING
	"TRAVELING TRUNK" EXHIBITS, LEARNING KITS, AND AUDIO-VISUAL PROGRAMS.
4c	(Code:) (Expenses \$373,345 • including grants of \$12,500 • ) (Revenue \$362,788 •
	RESEARCH AND SCHOLARSHIP:
	THE PAPERS OF WILLIAM F. CODY:
	THE PAPERS OF WILLIAM F. CODY CONTINUED ITS PROGRAM TO COLLECT CODY'S
	WRITINGS AND INFORMATION THAT HAS BEEN PUBLISHED ABOUT HIM,
	PHOTOGRAPHS, AND CODY'S BUSINESS RECORDS. MORE THAN 20 SCHOLARS AND
	GRADUATE STUDENTS ARE INVOLVED WITH THIS PROJECT REPRESENTING 10
	COLLEGES AND UNIVERSITIES IN THE UNITED STATES AND ABROAD. THIS
	INFORMATION IS COLLECTED AND PUBLISHED ONLINE VIA THE CODY ARCHIVE
	(WWW.CODYARCHIVE.ORG) THROUGH A PARTNERSHIP WITH THE CENTER FOR DIGITAL
	RESEARCH IN THE HUMANITIES AT UNIVERSITY OF NEBRASKA LINCOLN.
	ADDITIONALLY, THE PAPERS PUBLISHES REPRINTS OF HISTORICAL BOOKS BY AND
4d	Other program services (Describe in Schedule O.)
40	(Expenses \$ including grants of \$ ) (Revenue \$ )  Total program service expenses > 9,947,414.

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## Form 990 (2013) BUFFALO BILL Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		
-	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	x	
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	114		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
_	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19	Х	L
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
				_

## Form 990 (2013) BUFFALO BILL MEMOR Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			,,
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and	25a		
ь	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L. Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			₩.
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Х	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Λ	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Х	
31	Did the organization liquidate, terminate, or dissolve and cease operations?	30		
31	If "Yes," complete Schedule N, Part I	31		х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<u> </u>		
	Schedule N, Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		X
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			3,7
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			Х
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		<u> </u>
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O	38	Х	
	110 te. Air 1 orm 330 mers are required to complete schedule o	J0		

Form **990** (2013)

# Form 990 (2013) BUFFALO BILL MEMORIAL ASSOCIATION Form 990 (2013) Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V										
					Yes	No					
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	41								
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	1								
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	eporta	ıble gaming								
	(gambling) winnings to prize winners?			1c	Х						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,										
	filed for the calendar year ending with or within the year covered by this return	2a	235								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns	ns?		2b	Х						
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)									
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За	X						
b	<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O										
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a					Х					
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?										
b	b If "Yes," enter the name of the foreign country: ►										
See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.											
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		X					
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c							
ба	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					х					
h	any contributions that were not tax deductible as charitable contributions?  If "Yes," did the organization include with every solicitation an express statement that such contribut			6a		22					
b	were not tax deductible?		-	6b							
7	Organizations that may receive deductible contributions under section 170(c).			00							
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices r	provided to the payor?	7a	Х						
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Х						
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was										
	to file Form 8282?			7c		X					
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d									
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontra	ct?	7e		X					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control	act?		7f		X					
g	If the organization received a contribution of qualified intellectual property, did the organization file Form	orm 88	399 as required?	7g							
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h							
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di										
_	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any tin	ne during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.										
	Did the organization make any taxable distributions under section 4966?			9a							
10	Did the organization make a distribution to a donor, donor advisor, or related person?  Section 501(c)(7) organizations. Enter:			9b							
	Initiation fees and capital contributions included on Part VIII, line 12	10a	1								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b									
11	Section 501(c)(12) organizations. Enter:	.00	1								
	Gross income from members or shareholders	11a									
	Gross income from other sources (Do not net amounts due or paid to other sources against										
	amounts due or received from them.)	11b									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a							
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.										
а	Is the organization licensed to issue qualified health plans in more than one state?			13a							
	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.										
b	Enter the amount of reserves the organization is required to maintain by the states in which the	L	1								
	organization is licensed to issue qualified health plans	13b									
	Enter the amount of reserves on hand	13c		44		v					
				14a		X					
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule	₹U		14b	000	(0040					

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Х Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 47 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 47 b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision Х 3 of officers, directors, or trustees, or key employees to a management company or other person? X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: X a The governing body? 8a X Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Х 12c Did the organization have a written whistleblower policy? X 13 13 X 14 Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent 15 persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х a The organization's CEO, Executive Director, or top management official 15a X Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's 16b exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request X Own website Another's website Other (explain in Schedule O) Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, physical address, and telephone number of the person who possesses the books and records of the organization: MEG KATH - (307)587-4771

CODY

720 SHERIDAN AVENUE,

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	l		((	<del></del>			(D)	(E)	(F)
Name and Title	Average	(do		Pos	ition	than	one	Reportable	Reportable	Estimated
	hours per	box	, unle: cer an	ss pe d a d	rson irecto	is bot or/trus	h an tee)	1 '	compensation	amount of
	week (list any	tor						from the	from related organizations	other compensation
	hours for	Individual trustee or director				ted		organization	(W-2/1099-MISC)	from the
	related	stee (	truste		يو	beusa		(W-2/1099-MISC)		organization
	organizations below	lual tri	nstitutional trustee		Key employee	st co m	_			and related organizations
	line)	Indivic	Institu	Officer	Key en	Highest compensated employee	Former			organizations
(1) BARRON G. COLLIER, II	3.20							_	_	
CHAIR OF THE BOARD		Х		Х				0.	0.	0.
(2) NAOMA J. TATE	8.00									_
VICE CHAIR		Х		Х				0.	0.	0.
(3) HENRY H.R. COE, JR.	2.00									•
VICE CHAIR	1 10	Х		Х				0.	0.	0.
(4) MARGARET W. SCARLETT	1.40	,,		77						0
VICE CHAIR	2.10	Х		Х				0.	0.	0.
(5) PAUL V. CALI TREASURER	2.10	X		х				0.	0.	0.
(6) ERNEST J. GOPPERT JR.	0.50	^		Λ				0.	0.	<u> </u>
SECRETARY (THRU 5/2014)	0.30	x		х				0.	0.	0.
(7) STEVEN R. CRANFILL	1.20			21				0.	0.	
ASSISTANT SECRETARY (THRU 12/2013)	1.20	x		Х				0.	0.	0.
(8) WILLIS MCDONALD, IV	8.00								•	
GENERAL COUNSEL		x		х				0.	0.	0.
(9) MARY GOOCH ARMOUR	1.00									
TRUSTEE		Х						0.	0.	0.
(10) GORDON H. BARROWS	0.20									
TRUSTEE		Х						0.	0.	0.
(11) DANIELE D. BODINI	1.00									
TRUSTEE		Х						0.	0.	0.
(12) WILEY T. BUCHANAN, III	0.30								_	_
TRUSTEE (THRU 12/2013)		Х						0.	0.	0.
(13) JOHN R. CALDWELL	1.00									_
TRUSTEE	1	Х						0.	0.	0.
(14) DENIS H. CARROLL	1.00									•
TRUSTEE	0.40	Х						0.	0.	0.
(15) RICHARD B. CHENEY	0.40	٠,,							_	0
TRUSTEE (16) EDWARD D. GONNORG	1.10	Х						0.	0.	0.
(16) EDWARD P. CONNORS	1.10	x						0.	0.	0.
TRUSTEE (17) MARY ANNE DINGUS	0.80	^			-			0.	0.	<u> </u>
TRUSTEE	0.00	x						0.	0.	0.
IKOOIEE		$\Gamma \nabla$					l	1 0.	l 0 •	<u> </u>

Form **990** (2013)

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Part VII Section A. Officers, Directors, 1	rustees, Key Em	ploy	ees	, an	d Hi	ghe	st C	Compensated Employe	es (continued)			
(A) Name and title	1					than is bot	h an	(D) Reportable compensation from	(E) Reportable compensation from related	an	(F) stimate nount o	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the	organizations (W-2/1099-MISC)	com fr organo	pensa om the anizati d relate anizatio	e ion ed
(18) JOAN C. DONNER	1.00											_
TRUSTEE	1 00	Х						0.	0.			0.
(19) FORREST FENN TRUSTEE (THRU 12/2013)	1.00	$ _{\mathbf{x}}$						0.	0.			0.
(20) MARY FLITNER	0.80	╆										
TRUSTEE		Х						0.	0.			0.
(21) CHARLES C. FRANCIS	3.80											
TRUSTEE	1	Х						0.	0.	<u> </u>		0.
(22) WILLIAM C. GARLOW	1.00	x						0.	0.			0.
TRUSTEE (23) THOMAS P. GRAINGER	2.00	_^						0.	0.	_		<u> </u>
TRUSTEE	2.00	$ \mathbf{x} $						0.	0.			0.
(24) C. HARRIS HASTON	5.00	Ť										
TRUSTEE		X						0.	0.			0.
(25) DEBORAH GOPPERT HOFSTEDT	4.00	$\Box$										
TRUSTEE		Х						0.	0.			0.
(26) RAY L. HUNT	1.00	ا ۔۔ ا							•			•
TRUSTEE		Х						0.	0.			0.
1b Sub-total									0.	-	1,4	0.
c Total from continuation sheets to Par								478,161. 478,161.	0.		$\frac{1,4}{1,4}$	
d Total (add lines 1b and 1c)											1,4	90.
2 Total number of individuals (including b compensation from the organization		nose	liste	ed al	bove	e) wh	no re	eceived more than \$100	,000 of reportable			2
											Yes	No
3 Did the organization list any <b>former</b> offi			,	,	•	,		•	' '			77
line 1a? If "Yes," complete Schedule J t										3		X
4 For any individual listed on line 1a, is th											Х	
<ul><li>and related organizations greater than \$</li><li>Did any person listed on line 1a receive</li></ul>										4	Λ	
					<u> ر</u>		٠.٠٠					

**Section B. Independent Contractors** 

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SIEGEL + GALE		
625 AVE OF THE AMERICAS, NEW YORK, NY 10011	CONSULTANTS	460,146.
FLEISHMAN HILLIARD		
200 N BROADWAY, ST. LOUIS, MO 63102	CONSULTANTS	241,914.
FLYING HORSE COMMUNICATIONS	CREATIVE	
347 S FERGUSON AVE, BOZEMAN, MT 59718	DEVELOPMENT/ADVERTIS	190,249.
HIRTLE CALLAGHAN & CO., FIVE TOWER BRIDGE,	INVESTMENT	
SUITE 500, WEST CONSHOHOCKEN, PA 19428-29	MANAGEMENT	122,748.

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization  $\blacktriangleright$  4 SEE PART VII, SECTION A CONTINUATION SHEETS

rendered to the organization? If "Yes," complete Schedule J for such person

Form **990** (2013)

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Form 990 BUFFALO								IATION	83-018	0403	
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)											
(A)	(B)			(C				(D)	(E)	(F)	
Name and title	Average	١,,			ition			Reportable	Reportable	Estimated	
	hours	(cl	heck	allt	that	app	ly)	compensation	compensation from related	amount of other	
	per week					e e		from the	organizations	compensation	
	(list any	ctor				nploy		organization	(W-2/1099-MISC)	from the	
	hours for	or director				ted er		(W-2/1099-MISC)	,	organization	
	related	stee c	ruste		au au	pensa				and related	
	organizations	nal fru	onalt		ploye	tcom				organizations	
	below line)	ndividual trustee	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				
(27) WALLACE H. JOHNSON	20.00	=	-	0	~	Ξ.	ı.				
TRUSTEE	20.00	Х						0.	0.	0.	
(28) DAVID M. LEUSCHEN	0.40	^						0.	0.	0 •	
TRUSTEE	0.40	Х						0.	0.	0.	
(29) PATRICK R. MCDONALD	1.50							0.	0.	•	
TRUSTEE	1.50	Х						0.	0.	0.	
(30) HENRY P. MCINTOSH, IV	1.00							0.	0.	•	
TRUSTEE	1.00	x						0.	0.	0.	
(31) JAMES E. NIELSON	6.00								•		
TRUSTEE	3733	x						0.	0.	0.	
(32) NANCY D. PETRY	1.60										
TRUSTEE		x						0.	0.	0.	
(33) HAROLD C. RAMSER, JR.	5.40										
TRUSTEE		x						0.	0.	0.	
(34) WILLIAM B. RUGER, JR.	1.00										
TRUSTEE		х						0.	0.	0.	
(35) WILLIAM N. SHIEBLER	2.00										
TRUSTEE		Х						0.	0.	0.	
(36) ALAN K. SIMPSON	1.00										
TRUSTEE		Х						0.	0.	0.	
(37) COLIN M. SIMPSON	0.80										
TRUSTEE		Х						0.	0.	0.	
(38) H. LEIGHTON STEWARD	3.20										
TRUSTEE		Х						0.	0.	0.	
(39) JOHN C. SULLIVAN	2.40										
TRUSTEE		Х						0.	0.	0.	
(40) MICHAEL J. SULLIVAN	1.40								_	_	
TRUSTEE		Х						0.	0.	0.	
(41) JAMES G. TAGGART	0.80										
TRUSTEE	1	Х						0.	0.	0.	
(42) HAROLD E. WACKMAN	1.60								•	•	
TRUSTEE		Х						0.	0.	0.	
(43) RICHARD A. WALJE	0.60								0	0	
TRUSTEE	1 00	Х						0.	0.	0.	
(44) MARGO GRANT WALSH	1.00	<b>.</b> ,							_	•	
TRUSTEE TRUSTEE	1 00	Х						0.	0.	0.	
(45) SAMUEL B. WEBB, JR.	1.00							_	^	0	
TRUSTEE	1 00	Х			$\vdash$		_	0.	0.	0.	
(46) RUBY CALVERT TRUSTEE (FROM 6/2013)	1.00	x						0.	0.	0.	
PERSONE (REDOM 6/2014)	1	ιX			1	i	ı	. () .	ı U.	υ.	

(A) Name and title Average hours per week week (W270994MSC) (chock all that apply) Reportable compensation from the week (W270994MSC) (		BILL ME	ION	RIZ	$^{AL}$	AS	SSC	DC.	IATION	83-018	0403	
Name and title    Average   Position   Poper	Part VII Section A. Officers, Directors, 1	rustees, Key Eı	mple	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)		
Per   Week (Ist any)   Per		Average	(c		Pos	ition		oly)	Reportable	Reportable		
RUSTER (FROM 9/2013) 48) CAROL J. MCMURRY RUSTER (FROM 9/2013) 49) RUSTY R. ROKITA 49) RUSTY R. ROKITA 50) BRUCE B. ELDREDGE 50.00  ECUTIVE DIRECTOR/CED 45.00  HIRE FINANCIAL OFFICER 52) CHARLES T. ROBERSON 45.00  IRECTOR OF DEVELOPMENT  45.00  TRECTOR OF DEVELOPMENT  45.00  TRECTOR OF DEVELOPMENT  45.00  TRECTOR OF DEVELOPMENT		week (list any hours for related organizations below line)			Officer Key employee				from the organization	from related organizations	compensation	
### AS CAROL J. MCHURRY RUSTER (FROM 9/2013)  ### AS CAROL J. MCHURRY RUSTER RUSTER (FROM 9/2013)  ### AS CAROL J. MCHURRY RUSTER R		1.60	<b>↓</b>							0	0	
X		0.40	^						0.	0.	U	
49) RISTY R, ROKITA RUSTER (FROM 9/2013)  \$\frac{50}{50}\$ RECCE B, ELDREDGE \$50.00  \$\frac{1}{32}\$ CFARLES T, ROBERSON  IRECTOR OF DEVELOPMENT  \$\frac{1}{32}\$ CRARLES T, ROBERSON  \$\frac{1}{32}\$ CRARLES T, ROBE		0.40	x						0.	0.	0	
RUSTEE (FROM 9/2013) 50) BRUCE B. ELDREBGE 50.00  X  225,982. 0. 32,67  51) LYNN P. RODGERS HIEF FIRANCIAL OFFICER 52) CHARLES T. ROBERSON IRECTOR OF DEVELOPMENT  X  172,762. 0. 28,92	(49) RUSTY R. ROKITA	11.60	<del> </del>						0.0		-	
SO   BRUCE B. ELDREDGE   SO.00   X   225,982.   O. 32,67	TRUSTEE (FROM 9/2013)		x						0.	0.	0	
1	(50) BRUCE B. ELDREDGE	50.00										
HIEF FINANCIAL OFFICER	EXECUTIVE DIRECTOR/CEO				Х				225,982.	0.	32,673	
52) CHARLES T. ROBERSON 45.00 X 172,762. 0. 28,92	(51) LYNN P. RODGERS	45.00										
IRECTOR OF DEVELOPMENT  X 172,762. 0. 28,92	CHIEF FINANCIAL OFFICER	1-00			Х				79,417.	0.	9,894	
		45.00	1						150 560		00 000	
otal to Part VII, Section A, line 1c 478, 161. 71, 49	DIRECTOR OF DEVELOPMENT			-			X		1/2,/62.	0.	28,923	
otal to Part VII, Section A, line 1c 478 , 161 . 71 , 49			┨									
otal to Part VII, Section A, line 1c 478,161. 71,49												
otal to Part VII, Section A, line 1c 478, 161. 71, 49			1									
otal to Part VII, Section A, line 1c 478 , 161 . 71 , 49												
otal to Part VII, Section A, line 1c 478 , 161. 71 , 49			1									
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Total to Part VII, Section A, line 1c 478,161. 71,49												
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otal to Part VII, Section A, line 1c 478,161. 71,49		_	<u> </u>									
otal to Part VII, Section A, line 1c 478,161. 71,49			-									
Total to Part VII, Section A, line 1c 478,161. 71,49			-									
otal to Part VII, Section A, line 1c 478,161. 71,49			1									
otal to Part VII, Section A, line 1c 478,161. 71,49		1										
	otal to Part VII, Section A, line 1c								478,161.		71,490	

83-0180403

Form 990 (2013) BUFFALO
Part VIII Statement of Revenue

		Check if Schedule O conta	ains a respons	e or note to any lin	e in this Part VIII			
			,	j	<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
nts nts	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues		342,625.				
P,G		Fundraising events		287,205.				
a #		Related organizations						
s, liil		Government grants (contributi		415,151.				
isi		All other contributions, gifts, grant		,				
her	•	similar amounts not included abov		4,467,492.				
ÖĒ	a	Noncash contributions included in lines		729,047.				
ang	•	Total. Add lines 1a-1f			5,512,473.			
		Totally lad miles fa 11		Business Code	, ,			
o	2 a	ADMISSIONS		713990	2,061,169.	2,061,169.		
ķ		PROGRAM FEES		713990	638,553.	638,553.		
Ser		MISCELLANEOUS		713990	2,618.	2,618.		
E S	d		12222	_,	_,			
P. B.	e							
Program Service Revenue	_	All other program service rever	nuo					
		Total. Add lines 2a-2f			2,702,340.			
$\neg$	3	Investment income (including			, , -			
	Ū	other similar amounts)	•		1,524,000.			1,524,000.
	4	Income from investment of tax			, , -			
	5	Royalties		-				
	Ū	rioyanios	(i) Real	(ii) Personal				
	6 a	Gross rents	80,400	<del>'</del>				
		Gross rents Less: rental expenses	54,767					
		Rental income or (loss)	25,633					
		Nist wantal in a sure and (lase)	,		25,633.			25,633.
		Gross amount from sales of	(i) Securities					
	, a	assets other than inventory	6,649,385	` '				
	h	Less: cost or other basis	, , , , , , ,	1				
	b	and sales expenses	5,135,985	75,484.				
	_	Gain or (loss)						
		Net gain or (loss)			1,437,916.			1,437,916.
		Gross income from fundraising			_,,			_,,
Jue	υu	including \$ 287						
ķ		contributions reported on line						
Other Reven		Part IV, line 18	,	a 121,898.				
<u> </u>	h	Less: direct expenses		279,001.				
δ		Net income or (loss) from fund			-157,103.			-157,103.
		Gross income from gaming ac			,			, -
	o u	Part IV, line 19		a 177,098.				
	h	Less: direct expenses		47,613.				
		Net income or (loss) from gam		<b>&gt;</b>	129,485.			129,485.
		Gross sales of inventory, less			,			, -
	.o u	and allowances		a 1,922,944.				
	h	Less: cost of goods sold		743,152.				
		Net income or (loss) from sales			1,179,792.	1,052,696.	127,096.	
ŀ		Miscellaneous Revenue		Business Code	, ,	, , , , , , ,	, , , , ,	
ł	11 a	INSURANCE REIMBURSEMENT		900099	7,130.	7,130.		
	b				,,==••	,,==••		
	C							
		All other revenue						
		Total. Add lines 11a-11d		7,130.				
	12	Total revenue. See instructions.		<b>.</b>	12,361,666.	3,762,166.	127,096.	2,959,931.

#### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (A)
Total expenses **(D)** Fundraising (B) Do not include amounts reported on lines 6b. Management and general expenses Program service 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and 25,000. 25,000. organizations in the United States. See Part IV, line 21 Grants and other assistance to individuals in 12,500. 12,500. the United States. See Part IV. line 22 Grants and other assistance to governments. organizations, and individuals outside the United States, See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors. trustees, and key employees ..... 348,902. 162,763. 122,262. 63,877. Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 4,251,085. 3,415,389. 229,257. 606,439. 7 Pension plan accruals and contributions (include 92,173. 76,364. 6,063. 9,746. section 401(k) and 403(b) employer contributions) Other employee benefits 759,635. 586,121. 70,398. 103,116. 9 432,117. 345,059. 36,571. 50,487. Payroll taxes 10 Fees for services (non-employees): 267,341 215,313. 52,028. Management 247. 86. 161. Legal 76,052. 76,052. Accounting Lobbying Professional fundraising services. See Part IV. line 17 248,881. 210,896. 37,985. Investment management fees ..... Other. (If line 11g amount exceeds 10% of line 25, 854,375. 808,532. 27,868. 17,975. column (A) amount, list line 11g expenses on Sch O.) 304,053. 293,585. 8,015. 2,453. Advertising and promotion 12 1,114,230. 897,560. 160,523. 56,147. 13 Office expenses 22,568. 190,697. 100,101. 68,028. Information technology 14 15 Royalties 408,906. 402,469. 4,714. 1,723. 16 Occupancy 340,290. 176,160. 110,105. 54,025. 17 Travel 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 66,319. 71,861. 1,777. 3,765. Conferences, conventions, and meetings ..... 19 40,430. 14,150. 26,280. Interest 20 21 Payments to affiliates 1,829,258. 1,793,472. 26,207. 9,579. Depreciation, depletion, and amortization ..... 22 214,958. 132,909. 82,049. 23 Other expenses. Itemize expenses not covered 24 above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 85,419. 43,167. 3,545. 38,707. ENTERTAINMENT 1,291. REPAIR & MAINTENANCE 77,130. 75,839. 40,787. 62,195. 90. **PUBLICATIONS** 21,318. UNRELATED BUSINESS INCO 8,464. 8,464. 81,677. 44,409. 28,615. 8,653. All other expenses 12,197,876. 9,947,414. 1,179,884. 1,070,578. Total functional expenses. Add lines 1 through 24e 25 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)

Form 990 (2013)

Part X | Balance Sheet

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	2,022,900.	1	1,301,540.
	2	Savings and temporary cash investments	, , , , , , , , ,	2	, , , , , , , , , ,
	3	Pledges and grants receivable, net	4,239,997.	3	2,355,910.
	4	Accounts receivable, net	101,111.	4	259,045
	5	Loans and other receivables from current and former officers, directors,			200,020
	"	trustees, key employees, and highest compensated employees. Complete			
		Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of section 501(c)(9) voluntary			
S		employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net		7	
Ä	8	Inventories for sale or use	595,148.	8	691,643
	9	Prepaid expenses and deferred charges	127,202.	9	136,779
	I	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D			
	b	22 500 044	33,596,379.	10c	31,879,974.
	11	Investments - publicly traded securities	35,884,800.	11	41,903,154
	12	Investments - other securities. See Part IV, line 11	7,161,456.	12	7,873,430
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	85,046,258.	15	85,487,592
	16	Total assets. Add lines 1 through 15 (must equal line 34)	168,775,251.	16	171,889,067
	17	Accounts payable and accrued expenses	464,408.	17	451,510
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
S	22	Loans and other payables to current and former officers, directors, trustees,			
≝		key employees, highest compensated employees, and disqualified persons.			
Liabilities		Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties	1,336,600.	24	687,500.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X of			
		Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	1,801,008.	26	1,139,010.
		Organizations that follow SFAS 117 (ASC 958), check here ▶ X and			
es		complete lines 27 through 29, and lines 33 and 34.			
anc	27	Unrestricted net assets	20,086,841.	27	20,671,653.
Bal	28	Temporarily restricted net assets	114,742,653.	28	116,047,871.
Pu	29	Permanently restricted net assets	32,144,749.	29	34,030,533.
Ξ		Organizations that do not follow SFAS 117 (ASC 958), check here ▶			
, or		and complete lines 30 through 34.			
sets	30	Capital stock or trust principal, or current funds		30	
Ass	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets or Fund Balances	32	Retained earnings, endowment, accumulated income, or other funds	166 054 042	32	170 750 057
~	33	Total net assets or fund balances	166,974,243.	33	170,750,057.
	34	Total liabilities and net assets/fund balances	168,775,251.	34	171,889,067.

Form **990** (2013)

ı a	Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					<u> </u>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		,36		
2	Total expenses (must equal Part IX, column (A), line 25)	2	12	,19		
3	Revenue less expenses. Subtract line 2 from line 1	3				90.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		,97		
5	Net unrealized gains (losses) on investments	5	3	,51	4,5	95.
6	Donated services and use of facilities	6		9	7,4	<u> 29.</u>
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	170	,75	0,0	57.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
	· · · · · · · · · · · · · · · · · · ·				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?					
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	5,			
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit	t,			
	review, or compilation of its financial statements and selection of an independent accountant?					
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si					
	Act and OMB Circular A-133?			За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired au	ıdit			
	or audite, explain why in Schodula O and describe any stops taken to undergo such audite			26		

### **SCHEDULE A**

(Form 990 or 990-EZ)

**Public Charity Status and Public Support** 

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

**2013** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

BUFFALO BILL MEMORIAL ASSOCIATION

Employer identification number 83-0180403

Pa	IT I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	e this part	:.) See inst	ructions.					
Γhe	organ	ization is not a	a private foundation	because it is: (For lines 1	1 through	11, check	only one b	ox.)						
1		A church, cor	nvention of churche	s, or association of chur	ches desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(i)						
2		A school des	cribed in section 17	<b>70(b)(1)(A)(ii).</b> (Attach Sc	hedule E.)									
3		A hospital or	a cooperative hospi	ital service organization o	described	in <b>section</b>	170(b)(1)	(A)(iii).						
4		A medical res	search organization	operated in conjunction	with a hos	pital desc	ribed in <b>se</b>	ction 170	(b)(1)(A)(ii	i). Enter	the	hospital	l's nan	ne,
		city, and stat	e:											
5		An organizati	ion operated for the	benefit of a college or ur	niversity ov	wned or or	perated by	a governi	mental uni	t describ	ed i	in		
			(b)(1)(A)(iv). (Comple											
6				nent or governmental unit	t describe	d in <b>sectio</b>	n 170(b)(1	I)(A)(v).						
	X	•		ū					r from the	general	pub	olic desc	ribed	in
		An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)												
8		-	A community trust described in <b>section 170(b)(1)(A)(vi).</b> (Complete Part II.)											
9				ceives: (1) more than 33 1			rom contri	hutions m	nemhershi	n fees a	nd c	aross ra	ceints	from
Ŭ		ŭ	•	nctions - subject to certa				•			•	•	•	
			•	axable income (less sect	•	, ,	•					•		
			509(a)(2). (Complete	•		л, потпьс	011100000	zoquirea b	y the orga	unzacion	uito	i dune c	50, 101	0.
10				perated exclusively to te	st for nubl	ic safety S	See <b>sectio</b>	n 509(a)(4	1)					
11	$\Box$	ŭ		perated exclusively for the	•	•			•	v out the	יווח	rnnege (	of one	or
•••		ŭ		ations described in section						•	•	•		Oi
			•	organization and comple		•	, , ,	.). Oee <b>se</b> t	, tion 509(	<b>a)(0).</b> On	CCK	tile box	ulai	
		a Type I		· — ·	ype III - Fu	-		c	Tvn	e III - Noi	n fuu	nctional	ly into	aratad
е				at the organization is not	•	•	•						•	-
-		, 0	, ,	· ·		,	,	,		•	•			
				than one or more publicly tten determination from t						3(a)(1) 01	360	11011 308	o(a)(∠).	
f		•				•								
_			rganization, check th											. –
g		_		organization accepted ar			•						Yes	N <sub>0</sub>
				directly controls, either al								4 4 (1)	res	No
				upported organization?								11g(i)		<u> </u>
				n described in (i) above?								11g(ii)		
				a person described in (i) o								11g(iii)		<u> </u>
h		Provide the fo	ollowing information	about the supported or	ganization	(S).								
			1		la v		( ) 5: 1		(vi) lo	tho				
(i)		of supported	(ii) EIN	(iii) Type of organization	(iv) Is the organization (v) Did you notify the in col. (i) listed in your organization in col. (vi) Is the organization in col.				on in col.	(vii	) Amount		netary	
	orga	nization			governing				(i) organiz U.S	ed in the		sup	port	
				(see instructions))	Yes									
					res	No	Yes	No	Yes	No				
										$\vdash \vdash \vdash$				
F-4-														

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	4602196.	7113533.	5980141.	12380721.	5512473.	35589064.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	4602196.	7113533.	5980141.	12380721.	5512473.	35589064.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)						5449250.		
6	Public support. Subtract line 5 from line 4.						30139814.		
Se	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total		
7	Amounts from line 4	4602196.	7113533.	5980141.	12380721.	5512473.	35589064.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties								
	and income from similar sources	836,871.	867,624.	917,396.	1041972.	1604400.	5268263.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on	10,456.	8,418.	3,292.	53,857.		76,023.		
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part IV.)					7,130.	7,130.		
11	<b>Total support.</b> Add lines 7 through 10						40940480.		
12	Gross receipts from related activities,	etc. (see instruction	ons)			12 21	,201,260.		
13	First five years. If the Form 990 is for	the organization's	first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)			
<u> </u>	organization, check this box and stor	here					<u></u>		
	ction C. Computation of Publ					1	72 62		
	Public support percentage for 2013 (		•	* * * *		14	73.62 %		
	Public support percentage from 2012					15	74.79 %		
16a	33 1/3% support test - 2013. If the o	-							
	stop here. The organization qualifies								
b	33 1/3% support test - 2012. If the o								
<b>4</b> -	and <b>stop here.</b> The organization qual								
17a	10% -facts-and-circumstances tes								
	and if the organization meets the "fac								
	meets the "facts-and-circumstances"	-	· ·						
b	10% -facts-and-circumstances tes								
	more, and if the organization meets the								
40	organization meets the "facts-and-circ		ŭ		,	***************************************			
18	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions								

Schedule A (Form 990 or 990-EZ) 2013

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	, <b>, ,</b>	,				
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
_	3 received from disqualified persons						
t	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(	Add lines 7a and 7b						
8	Public support (Subtract line 7c from line 6.)						
Se	ction B. Total Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6  Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b						
12	regularly carried on Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part IV.)						
	First five years. If the Form 990 is fo	r the organization's	L s first second thir	L fourth or fifth t	lax vear as a section	n 501(c)(3) organi:	zation
• •		-			year as a section		
Se	ction C. Computation of Publ						<u> </u>
	Public support percentage for 2013 (			column (f))		15	%
						16	%
	ction D. Computation of Inve						
17	Investment income percentage for 20	13 (line 10c, colur	nn (f) divided by lir	ne 13, column (f))		17	%
18	Investment income percentage from	<b>2012</b> Schedule A,	Part III, line 17			18	%
	a 33 1/3% support tests - 2013. If the					33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a	nd <b>stop here.</b> The	e organization qual	ifies as a publicly	supported organiz	ation	▶□
k	o 33 1/3% support tests - 2012. If the						
	line 18 is not more than 33 1/3%, che		•	-		-	
20	Private foundation. If the organization	on did not check a	box on line 14, 19	a, or 19b, check t	this box and see in	structions	<u></u> ▶∟

Schedule A (Form 990 or 990-EZ) 2013 BUFFALO BILL MEMORIAL ASSOCIATION	83-0180403 Page 4
Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 1	17b; and Part III, line 12.
Also complete this part for any additional information. (See instructions).	
SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:	
INSURANCE REIMBURSEMENT	
2013 AMOUNT: \$ 7,130.	

### Schedule A

# Identification of Excess Contributions Included on Part II, Line 5

2013

\*\* Do Not File \*\*

\*\*\* Not Open to Public Inspection \*\*\*

Contributor's Name	Total Contributions	Excess Contributions
T.D. KELSEY	1,204,700.	385,890
CAROL MCMURRY	1,003,600.	184,790.
CURTIS CUSHMAN	3,500,000.	2,681,190
COMAR TRUST	3,000,000.	2,181,190.
WYOMING PHILANTHROPIC TRUST INC.	835,000.	16,190.
Fotal Excess Contributions to Schedule A, Part II, Line 5	<u> </u>	5,449,250

#### SCHEDULE D

(Form 990)

Department of the Treasury

### Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990

Inspection

Name of the organization **Employer identification number** BUFFALO BILL MEMORIAL ASSOCIATION 83-0180403 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990. Part IV. line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year \_\_\_\_\_ 1 Aggregate contributions to (during year) 2 3 Aggregate grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax 3 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 6 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide

a Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

	rt III   Organizations Maintaining C	ollections of Ar				er Simi		ets/contin		age ∠
3	Using the organization's acquisition, accession		-					'		
Ū	(check all that apply):	ori, and other records	o, or look arry or t	ne renewing th	at are a v	oigi iiii oai i	1 450 01 1	.5 001100110	11 11011	10
а	X Public exhibition	d	X Loan or e	xchange progr	ams					
b	77									
c	X Preservation for future generations	· ·								
4	Provide a description of the organization's co	llections and explain	how they furthe	er the organizat	ion's exe	empt puri	oose in P	art XIII		
5	During the year, did the organization solicit or						3000 1111	are 7 mi.		
	to be sold to raise funds rather than to be ma							X Yes		□No
Pa	rt IV   Escrow and Custodial Arrang									
	reported an amount on Form 990, Par		J				,	, ,		
	Is the organization an agent, trustee, custodia	an or other intermed	iary for contribut	ions or other a	ssets no	t included				
	on Form 990, Part X?							Yes		□No
b	If "Yes," explain the arrangement in Part XIII									
	, .	·	Ü					Amoun	t	
С	Beginning balance					1c				
	Additions during the year									
е	Distributions during the year									
f	Ending balance									
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				L	Yes		No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planation has be	en provided in	Part XIII					]
Pa	rt V Endowment Funds. Complete if	the organization and	swered "Yes" to	Form 990, Parl	IV, line	10.				
		(a) Current year	(b) Prior year	(c) Two yea		(d) Three		<u> </u>	r years	back
1a	Beginning of year balance	41,780,336.	38,748,61		1,624.		186,98		,581	<u>,471.</u>
b	Contributions	3,537,479.	50,00		1,094.		601,72			
С	Net investment earnings, gains, and losses	6,387,447.	5,146,39	03	4,780.	4,	757,54	0. 8	,140	<u>,731.</u>
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs	2,969,756.	2,164,67	2. 2,66	9,320.	2,	394,62	3. 2	,535	,213.
f	Administrative expenses									
g	End of year balance	48,735,506.	41,780,33	6. 38,74	8,618.	41,	151,62	4. 38	,186	,989.
2	Provide the estimated percentage of the curr		e (line 1g, colum	n (a)) held as:						
а	Board designated or quasi-endowment	23.36	_%							
b	Permanent endowment ► 66.42	<u></u> %								
С	Temporarily restricted endowment ▶ 10									
	The percentages in lines 2a, 2b, and 2c shou	•								
3a	Are there endowment funds not in the posses	ssion of the organiza	tion that are hel	d and administ	ered for	the orgar	nization			
	by:								Yes	No
	(i) unrelated organizations							3a(i)	X	L
								3a(ii)		X
b	If "Yes" to 3a(ii), are the related organizations							3b		
Bal	Describe in Part XIII the intended uses of the rt VI Land, Buildings, and Equipm		wment funds.							
Га			Dort IV line 11a	Coo Form 000	Dort V	line 10				
	Complete if the organization answered							(-I) D	1 1	
	Description of property	(a) Cost or ot basis (investm	1 ' '	ost or other sis (other)		Accumula epreciatio		( <b>d</b> ) Boo	k valu	·e
	Lond	<u> </u>	,	65,500.	ue	PICCIALIO		16	5 5	00.
	Land			20,210.	11	999,4	134	26,02		
b	Buildings			03,454.		516,3				95.
	Leasehold improvements			23,041.		$\frac{310,3}{184,5}$		73	<u>, ,                                  </u>	39.
	Equipment			67,813.		799,7		4,86		
	Other  Add lines 1a through 1e (Column (d) must ex				<u> </u>					74.

Schedule D (Form 990) 2013

	Investments - Other Securities.
Dort VIII	Invoctments - Other Securities
Pail VIII	IIIVestillellis - Other Securities.

Complete if the organization answered "Y			
(a) Description of security or category (including name of securi	ity) <b>(b)</b> Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related	l.		
Complete if the organization answered "Y		11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	<b>&gt;</b>		
Part IX Other Assets.			
Complete if the organization answered "Y		11d. See Form 990, Part X, line 15.	
	(a) Description		(b) Book value
(1) ART & BRONZES			31,495,347
(2) ARTIFACTS, PHOTOS, MEMO	RABILIA		53,992,245
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B)	) line 15.)	<b>&gt;</b>	85,487,592
Part X Other Liabilities.			
Complete if the organization answered "Y	es" to Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total (Column (b) must equal Form 990, Part X, col. (B	1) line 25 )		

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

248,882

12,197,876.

**4**c

Part XI	Recond	ciliation	of Revenue	per Audited	<b>Financial</b>	<b>Statements</b>	With	Revenue p	er Return.

			-		
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	16,936,552.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	3,514,595.		
b	Donated services and use of facilities	2b	97,429.		
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	3,612,024.
3	Subtract line 2e from line 1			3	13,324,528.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	248,882.		
b	Other (Describe in Part XIII.)	4b	-1,211,744.		
С	Add lines 4a and 4b			4c	-962,862.
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)				12,361,666.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stateme	nts W	ith Expenses per	Retu	ırn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.				-
1	Total expenses and losses per audited financial statements			1	13,160,738.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d	1,211,744.		
е	Add lines 2a through 2d			2e	1,211,744.
3	Subtract line <b>2e</b> from line <b>1</b>			3	11,948,994.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	248,882.		
b	Other (Describe in Part XIII.)	4b			

#### Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

### PART III, LINE 4:

THE CENTER HAS OVER 100,000 OBJECTS; 500,000 HISTORICAL

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

c Add lines 4a and 4b

PHOTOGRAPHS; 30,000 BOOKS; AND 2,000 LINEAR FEET OF DOCUMENTS AND RECORDS
IN ITS COLLECTIONS. THE CENTER IS NOTED FOR ITS HISTORICAL OBJECTS RELATED
TO WILLIAM F. "BUFFALO BILL" CODY, PLAINS INDIAN CULTURE, WESTERN ART, AND
FIREARMS. THE CENTER USES THESE COLLECTIONS TO REACH ABOUT 175,000
VISITORS TO OUR FACILITY ANNUALLY THROUGH INTERACTIVE AND INTERPRETIVE
PROGRAMS INCLUDING EXHIBITIONS, ADULT AND FAMILY PROGRAMS, SCHOLARLY
LECTURES, RESEARCH PROJECTS AND SIMILAR PROGRAMS. THE CENTER REACHES
ALMOST 500,000 INDIVIDUAL WEB USERS EACH YEAR WHO ACCESS COLLECTIONS,
PROGRAMS AND INFORMATION ABOUT THE AMERICAN WEST THROUGH OUR WEBSITE.

Part XIII Supplemental Information (continued)

PART V, LINE 4:

ENDOWMENTS ARE RESTRICTED FOR THE FOLLOWING PURPOSES:

CURATORIAL CONSERVATION, COLLECTIONS, AND EDUCATIONAL PROGRAMS.

ENDOWMENTS WHICH ARE NOT RESTRICTED AS TO PURPOSE ARE USED TO SUPPORT ALL

CENTER ACTIVITIES.

PART X, LINE 2:

THE ASSOCIATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER

SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, EXCEPT FOR INCOME FROM

CATERING ACTIVITIES AND THE SALE OF CERTAIN ITEMS BY THE ASSOCIATION'S

GIFT SHOP. INCOME TAXES RELATED TO THESE SALES WERE NOT MATERIAL DURING

THE YEARS ENDED DECEMBER 31, 2013 OR 2012.

THE ASSOCIATION ACCOUNTS FOR UNCERTAINTY IN INCOME TAXES USING A

MORE-LIKELY-THAN-NOT RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR

THE FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF A TAX POSITION

TAKEN OR EXPECTED TO BE TAKEN. TAX POSITIONS ARE EVALUATED FOR

RECOGNITION, DERECOGNITION, AND MEASUREMENT USING CONSISTENT CRITERIA.

BASED ON AN ANALYSIS PREPARED BY THE ASSOCIATION, THERE WERE NO UNCERTAIN

TAX POSITIONS AT DECEMBER 31, 2013 OR 2012.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

DIRECT FUNDRAISING EXPENSES NETTED WITH REVENUE ON TAX

RETURN: -279,001.

COST OF GOODS SOLD NETTED WITH REVENUE ON TAX RETURN: -743,152.

DIRECT GAMING EXPENSES NETTED WITH REVENUE ON TAX RETURN: -47,613.

RECLASSIFICATION OF NET ASSETS -94,341.

RENTAL EXPENSES NET OF INSURANCE PROCEEDS -47,637.

Schedule D (Form 990) 2013

Schedule D (Form 990) 2013 BUFFALO BILL MEMORIAL ASSOCIATION  Part XIII   Supplemental Information (continued)	83-0180403 Page 5
TOTAL TO SCHEDULE D, PART XI, LINE 4B	-1,211,744.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
DIRECT FUNDRAISING EXPENSES NETTED WITH REVENUE ON TAX	
RETURN:	279,001.
RECLASSIFICATION OF NET ASSETS:	94,341.
COST OF GOODS SOLD NETTED WITH REVENUE ON TAX RETURN:	743,152.
DIRECT GAMING EXPENSES NETTED WITH REVENUE ON TAX RETURN:	47,613.
RENTAL EXPENSES NET OF INSURANCE PROCEEDS	47,637.
TOTAL TO SCHEDULE D, PART XII, LINE 2D	1,211,744.

### **SCHEDULE F** (Form 990)

### **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ➤ See separate instructions.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

**Employer identification number** 

BUI	FFALO BILL ME	MORIAL A	SSOCIATI	ON		83-018040	)3
Pa				tside the United States. Comple	ete if the organ		
	 Form 990, Part I\			·	J		
1			n maintain recor	ds to substantiate the amount of its gra	ants and other	assistance,	
				the selection criteria used to award the			Yes No
2	For grantmakers. Desc United States.	ribe in Part V the	e organization's	procedures for monitoring the use of its	s grants and of	her assistance out	side the
3	Activities per Region. (Ti	he following Part	I, line 3 table ca	an be duplicated if additional space is r	needed.)		
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	is a prog describe	vity listed in (d) gram service, e specific type ee(s) in region	(f) Total expenditures for and investments in region
CENT	TRAL AMERICA AND						
	CARIBBEAN	l 0	0	INVESTMENTS			6,941,732.
		_	_				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		_	-				
	Sub-total	0	0				6,941,732.
b	Total from continuation		_				
	sheets to Part I	0	0				0.
С	Totals (add lines 3a	_	_				6 041 730
	and 3b)	0	0				6,941,732.

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any
	recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)		
			I recognized as charities by the					<u> </u>		
the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter  Senter total number of other organizations or entities										

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.  Part III can be duplicated if additional space is needed.									
(a) Type of grant or as		(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)	

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	X Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)	Yes	X No

Schedule F (Form 990) 2013

### **SCHEDULE G**

(Form 990 or 990-EZ)

### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

LU IU

OMB No. 1545-0047

Open To Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www irs gov/form 990

Employer identification number

BUFFALO	BILL MEMORIAL ASS	OCI	ATI	ON		83-0180	403
Part I Fundraising Activities required to complete this par	Complete if the organization answe	ered "Y	'es" to	Form 990, Part IV, I	ine 17	7. Form 990-EZ	filers are not
<ul> <li>Indicate whether the organization rais a Mail solicitations</li> <li>Internet and email solicitations</li> <li>Phone solicitations</li> <li>In-person solicitations</li> <li>Did the organization have a written of key employees listed in Form 990, P</li> <li>If "Yes," list the ten highest paid ind compensated at least \$5,000 by the</li> </ul>	e Solicitat f Solicitat g Special  or oral agreement with any individual cart VII) or entity in connection with p ividuals or entities (fundraisers) purs	tion of tion of fundra (includerofess	non-g gover aising ding o ional f	overnment grants nment grants events fficers, directors, true fundraising services?	stees	Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundr have con or con contribu	Did aiser ustody trol of utions?	(iv) Gross receipts from activity	to (c	Amount paid or retained by) fundraiser ted in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
Total							
Total  3 List all states in which the organizatic or licensing.		contrib	outions	I s or has been notified	d it is	exempt from re	egistration

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2013

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

						g + -,
			(a) Event #1	<b>(b)</b> Event #2	(c) Other events NONE	(d) Total events
			PATRONS BALL		NONE	(add col. (a) through
			(event type)	(event type)	(total number)	col. <b>(c)</b> )
nue			(event type)	(event type)	(total Hamber)	
Revenue	1	Gross receipts	409,103.			409,103.
ш			207 205			207 205
	2	Less: Contributions	287,205.			287,205.
	3	Gross income (line 1 minus line 2)	121,898.			121,898.
	4	Cash prizes				
	_	Namanah miran	76,725.			76,725.
SS	5	Noncash prizes	70,725			70,725.
Direct Expenses	6	Rent/facility costs				
Exp						
ect	7	Food and beverages	105,485.			105,485.
Οį						
	8	***************************************	24,696.			24,696.
	9	Other direct expenses				72,095.
	10	, , ,			_	279,001. -157,103.
Pa		Net income summary. Subtract line 10 from I Gaming. Complete if the organization	ine 3, column (d)	000 Dort IV line 10 or	ranartad mara than	-157,103.
1 6		\$15,000 on Form 990-EZ, line 6a.	answered res to rollin	990, Fait IV, iiile 19, 01	eported more than	
		\$15,000 on Form 990-EZ, line oa.		(b) Pull tabs/instant		(d) Total gaming (add
ηne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c)
Revenue						· · · · · · · · · · · · · · · · · · ·
Ä	1	Gross revenue			177,098.	177,098.
					-	
S	2	Cash prizes				
nse						
<b>Direct Expenses</b>	3	Noncash prizes			35,700.	35,700.
Ct E						
Dire	4	Rent/facility costs				
	_	Other divest suppress			11,913.	11,913.
_	5	Other direct expenses	Yes %	Yes %	Yes %	11,913.
	6	Volunteer labor	No No	No No	X No	
	Ū	voiditioor idoor	140	<u> </u>	140	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)		•	47,613.
	-	2				<u> </u>
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)		<b>&gt;</b>	129,485.
9	En	ter the state(s) in which the organization opera	tes gaming activities: $\underline{\mathtt{W}}$	Y		
		the organization licensed to operate gaming ac		states?		Yes X No
b	If "	No," explain: NOT REQUIRED BY	STATE LAW.			
	_					
	_					<del>V</del>
		ere any of the organization's gaming licenses re	•	_	year?	Yes X No
b	IT "	Yes," explain:				
	_					
	_					

Schedule G (Form 990 or 990-EZ) 2013 BUFFALO BILL MEMORIAL ASSOCIATION 83-U18		Page 3
11 Does the organization operate gaming activities with nonmembers?	Yes	└── No
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
to administer charitable gaming?	Yes	X No
13 Indicate the percentage of gaming activity operated in:		
a The organization's facility	100	.00 %
b An outside facility 13t		<u></u> %
14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
Name ► MEG KATH		
Address ► 720 SHERIDAN AVENUE - CODY, WY 82414		
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	X No
<ul> <li>b If "Yes," enter the amount of gaming revenue received by the organization ►\$ and the amount of gaming revenue retained by the third party ►\$</li> <li>c If "Yes," enter name and address of the third party:</li> </ul>		
Name ▶		
Address		
16 Gaming manager information:		
Name ▶ MEG KATH		
Gaming manager compensation ▶ \$0 .		
Description of services provided ▶ OVERALL MANAGEMENT OF THE RAFFLE.		
Director/officer		
17 Mandatory distributions:		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
retain the state gaming license?	Yes	X No
<b>b</b> Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
organization's own exempt activities during the tax year ▶ \$		
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9	9h 10	)h 15h
15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).		

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

### **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

➤ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule I (Form 990) (2013)

BUFFALO I	BUFFALO BILL MEMORIAL ASSOCIATION									
Part I General Information on Grants										
Does the organization maintain records criteria used to award the grants or ass	istance?						tion X Yes  No			
2 Describe in Part IV the organization's port II Grants and Other Assistance to					onization analyses d "	Vaa" ta Farm 000. Dart	IV line 21 for any			
recipient that received more than		-			anization answered	res" to Form 990, Part	iv, line 21, for any			
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
VALE INTURDATES										
YALE UNIVERSITY 195 PROSPECT ST							RESEARCH-CAMP MONACO			
NEW HAVEN , CT 06511	06-0646973		25,000.	0.			PRIZE			
2 Enter total number of section 501(c)(3)										
3 Enter total number of other organization	ns listed in the line	1 table					1			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(a) Type of grant or assistance	<b>(b)</b> Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
GRANTS/FELLOWSHIPS FOR RESEARCH	3	12,500	. 0.		
		,			
Part IV Supplemental Information. Provide the information	required in Part I, lin	ne 2, Part III, columr	n (b), and any other a	dditional information.	
PART I, LINE 2:					
CAMP MONACO PRIZE:					
REPRESENTATIVES OF THE SPONSORING	G ORGANIZA	TIONS (CEN	TER, UNIVE	RSITY OF	
WYOMING'S BIODIVERSITY INSTITUTE	AND THE P	RINCE ALBE	RT II OF M	ONACO	
FOUNDATION-USA) WILL REVIEW PROG	RESS REPOR	TS AND FIN	IAL REPORT	TO MONITOR	
USE OF GRANT FUNDS. ANTICIPATED	USE OF FU	NDS WAS DE	TAILED IN	APPROVED	
PROPOSAL, BUT VARIANCES IN USE M	AY BE APPR	OVED WITH	FORMAL REQ	UEST.	
-			~		

Tartiv Supplemental information
FELLOWSHIP PROPOSALS FOR RESEARCH (WHICH IS UNDERTAKEN EITHER IN RESIDENCE
USING CENTER COLLECTIONS, OR IN THE FIELD) ARE REVIEWED AND AWARDED BY AN
INTERNAL COMMITTEE. UPON ACCEPTING THEIR FELLOWSHIP AWARD, FELLOWS SIGN A
CONTRACT WHICH OUTLINES PROJECT GOALS, METHODOLOGIES AND REQUIREMENTS
(EITHER IN RESIDENCE OR IN FIELD WORK), INCLUDING THE PREPARATION OF AN
OUTREACH PRODUCT (E.G., A PUBLIC LECTURE, A PUBLICATION, AN EXHIBITION) AND
A FINAL REPORT SUMMARIZING THEIR WORK. A CENTER STAFF MEMBER (TYPICALLY A
CURATOR) SUPERVISES EACH FELLOW, SETS FORTH THE CENTER'S EXPECTATIONS, AND
MEETS REGULARLY WITH THE FELLOW TO DISCUSS AND REVIEW THE PROGRESS OF
HIS/HER FELLOWSHIP WORK.

# **SCHEDULE J** (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990 Open to Public . Inspection

OMB No. 1545-0047

Name of the organization

BUFFALO BILL MEMORIAL ASSOCIATION

**Employer identification number** 83-0180403

Pa	art I Questions Regarding Compensation			
			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,  Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  First-class or charter travel  Travel for companions  Tax indemnification and gross-up payments  Discretionary spending account  Tax indemnification and gross-up payments  Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  X Compensation committee  Independent compensation consultant  X Compensation survey or study  X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
5	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			77
	The organization?	5a		X
b	Any related organization?	5b		^
6	If "Yes" to line 5a or 5b, describe in Part III.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		Х
	Any related organization?	6b		Х
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7	X	
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(i) Base compensation (ii) Bonus & (iii) Other reportable compensation (iiii) Other reportable compensation (iii) Other reportable compens	benefits	(B)(i)-(D)	reported as deferred in prior Form 990
EXECUTIVE DIRECTOR/CEO  (i) 0. 0. 0. 0.  (2) CHARLES T. ROBERSON DIRECTOR OF DEVELOPMENT  (i) 0. 0. 5,450. 10,000.  (i) 0. 0. 0. 0.  (i) (ii) (ii) (ii) (iii)	0.4 5.00		
EXECUTIVE DIRECTOR/CEO  (i) 0. 0. 0. 0.  (2) CHARLES T. ROBERSON DIRECTOR OF DEVELOPMENT  (i) 0. 0. 5,450. 10,000.  (i) 0. 0. 0. 0.  (i) (ii) (ii) (ii) (iii)	24,530.	259,714.	0.
(2) CHARLES T. ROBERSON DIRECTOR OF DEVELOPMENT (i) 167,312. 0. 5,450. 10,000. (i) 0. 0. 0. 0. (ii) (ii) (ii) (iii)	0.		0.
DIRECTOR OF DEVELOPMENT   (i)   0 . 0 . 0 . 0 .   0 .	19,824.	202,586.	0.
(ii) (ii) (iii) (iii) (iii) (iii) (iii) (iii) (iii) (iiii) (iiiiiiii	0.	0.	0.
(i) (ii) (ii) (iii)			
(ii) (i) (iii)			
(i) (ii)			
(ii)			
(i)			
(ii)			
(i) <u> </u>			
(i)			
(ii)			
(i)			
(ii)			
(i)			
(ii)			
(i)			
(ii)			
(i)			<del>                                     </del>
(ii)			<del>                                     </del>
(i)			
(i)			
(i)			
(i) (ii)			
(i)			
(ii)		+	<del>                                     </del>

#### Part III | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4B:

THE CENTER HAS AN AGREEMENT WITH THE DIRECTOR OF DEVELOPMENT

FOR DEFERRED INCOME THAT IS GOVERNED BY CODE SECTION 457(F). THE AGREEMENT

STATES THE CENTER WILL ALLOCATE \$10,000 PER YEAR AS DEFERRED INCOME TO BE

ACCUMULATED AND PAYABLE UPON COMPLETION OF HIS FIFTH FULL YEAR OF

EMPLOYMENT WITH THE CENTER (SEPTEMBER 30, 2017). THIS INCOME SHALL BE

FORFEITED IF HE LEAVES THE CENTER FOR ANY REASON PRIOR TO THE COMPLETION OF

HIS FIFTH FULL YEAR OF EMPLOYMENT. IN THE CASE OF HIS DEATH OR PERMANENT

DISABILITY, THE DEFERRED INCOME SHALL BE PAID ON A PRO-RATED BASIS.

PART I, LINE 7:

DURING 2013 THE BOARD OF TRUSTEES AUTHORIZED A ONE-TIME

DISCRETIONARY BONUS OF \$20,000 FOR THE EXECUTIVE DIRECTOR/CEO. THIS BONUS

IS ALSO DISCLOSED ON PART II, LINE 1, COLUMN (B)(I).

PART I, LINE 1A:

THE EXECUTIVE DIRECTOR/CEO RECEIVED TRAVEL FOR COMPANIONS

DURING 2013 AND THE AMOUNT WAS TREATED AS TAXABLE COMPENSATION. THE

CHIEF FINANCIAL OFFICER AND DIRECTOR OF DEVELOPMENT RECEIVED TEMPORARY

Part III   Supplemental Information	
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.	
HOUSING ALLOWANCES DURING 2013 AND THE AMOUNTS WERE TREATED AS TAXABLE	
COMPENSATION.	

# SCHEDULE M (Form 990)

**Noncash Contributions** 

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Attack to Form 000

Attach to Form 990.

► Information about Schedule M (Form 990) and its instructions is at www irs gov/form990

BUFFALO BILL MEMORIAL ASSOCIATION

Employer identification number 83-0180403

Pai	t I Types of Property								
		(a)	(b)	(c)			(d)		
		Check if	Number of contributions or	Noncash con amounts repo			d of deter		
		applicable	items contributed			noncash co	ontributio	n amoun	ts
1	Art - Works of art	Х	10	61	,300.	OPINION	OF E	XPERI	<u>-</u>
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications	X		33	,447.	OPINION	OF E	XPERI	1
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded	Х	6	26	,213.	MARKET V	ALUE		
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts	X	59	151		OPINION	OF E	XPERI	
23	Scientific specimens	Х	1		50.	OPINION	OF E	XPERI	
24	Archeological artifacts								
25	Other (SUPPLIES)	X	46			ACTUAL C			
26	Other $\blacktriangleright$ ( $\overline{FUNDRAISING S}$ )	X	40	87	,848.	ACTUAL C	OST		
27	Other • ()								
28	Other ()								
29	Number of Forms 8283 received by the organi	zation during	g the tax year for o	ontributions					
	for which the organization completed Form 82	83, Part IV, I	Donee Acknowled	gement	29			1	
							_	Yes	No
30a	During the year, did the organization receive b	y contributio	on any property rep	oorted in Part I, li	nes 1 - 28, 1	that it must hold	for		
	at least three years from the date of the initial	contribution	, and which is not	required to be us	sed for exen	npt purposes for	r		
	the entire holding period?						3	0a	X
b	If "Yes," describe the arrangement in Part II.								
31	Does the organization have a gift acceptance	policy that re	equires the review	of any non-stand	dard contrib	utions?	🗔	31 X	
32a	Does the organization hire or use third parties	or related or	ganizations to soli	cit, process, or s	ell noncash				
	contributions?						3	2a	X
b	If "Yes," describe in Part II.								
33	If the organization did not report an amount in	column (c) f	or a type of prope	rty for which colu	ımn (a) is ch	necked,			
	describe in Part II.								

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2013)

Schedule M	(Form 990) (2013) BUFFALO BILL MEMORIAL ASSOCIATION	83-0180403 F	Page 2
Part II	<b>Supplemental Information.</b> Provide the information required by Part I, lines 30b, 32b, and 33, is reporting in Part I, column (b), the number of contributions, the number of items received, or a comb this part for any additional information.	and whether the organization of both. Also complet	n te

## SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2013

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

Name of the organization

BUFFALO BILL MEMORIAL ASSOCIATION

Employer identification number 83-0180403

FORM 990, PART I, DOING BUSINESS AS:

BUFFALO BILL CENTER OF THE WEST

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

THE CENTER PRODUCED "GO WEST! ART OF THE AMERICAN FRONTIER FROM THE

BUFFALO BILL CENTER OF THE WEST", WHICH WAS INSTALLED AT THE HIGH

MUSEUM OF ART IN ATLANTA, GEORGIA; IT ALSO CONTRIBUTED ESSAYS TO THE

EXHIBITION'S CATALOGUE. A COMPANION TRAVELING EXHIBITION, "TODAY'S

WEST! CONTEMPORARY ART FROM THE BUFFALO BILL CENTER OF THE WEST", WAS

DISPLAYED AT THE BOOTH WESTERN ART MUSEUM IN CARTERSVILLE, GEORGIA.

BOTH EXHIBITIONS OPENED TO CRITICAL ACCLAIM IN NOVEMBER, 2013.

COLLECTION ITEMS VALUED AT APPROXIMATELY \$200 MILLION WERE DISPLAYED

AND INCLUDED ART FROM THE CENTER'S WHITNEY WESTERN ART MUSEUM AND

OBJECTS FROM THE CENTER'S PLAINS INDIANS, CODY FIREARMS AND BUFFALO

BILL MUSEUMS.

IN ADDITION TO THE 2013 TRAVELING EXHIBITIONS, THE WHITNEY WESTERN ART

MUSEUM STAFF BEGAN RESEARCH ON AND PLANS FOR A JOHN MIX STANLEY

EXHIBITION AND PLANS FOR TRAVELING THE GO WEST! EXHIBIT. THERE HAS NOT

BEEN A MAJOR EXHIBITION OF STANLEY'S PAINTINGS SINCE 1852. MORE THAN

200 OF HIS WORKS WERE DESTROYED IN A FIRE AT THE SMITHSONIAN

INSTITUTION IN 1865 WHICH LIKELY CONTRIBUTED TO A LACK OF KNOWLEDGE

ABOUT HIM IN LATER AMERICAN ART HISTORY.

THE CENTER'S PLAINS INDIAN MUSEUM COMPLETED AND OPENED ITS PAUL DYCK

PLAINS INDIAN BUFFALO CULTURE COLLECTION GALLERY IN JUNE 2013. THE

2000-PIECE COLLECTION, MORE THAN 80 OF WHICH ARE ON DISPLAY IN THE

GALLERY, INCLUDES CLOTHING, EAGLE FEATHER BONNETS, BEAR CLAW NECKLACES,

BUFFALO HIDE TIPIS AND TIPI FURNISHINGS, SHIELDS, CRADLES, PEACE

MEDALS, MOCCASINS, AND MUCH MORE. IT DATES FROM THE LATE 1700S TO

PRE-1890S, A PERIOD IDENTIFIED BY PAUL DYCK, AN ARTIST WHO DEVOTED HIS

LIFE TO THE STUDY OF CULTURES AND HISTORIES OF PLAINS INDIAN PEOPLE, AS

THE "BUFFALO CULTURE" ERA. STAFF MEMBERS ARE PLANNING FOR A TRAVELING

EXHIBITION AS WELL.

THE CENTER'S CODY FIREARMS MUSEUM OPENED ITS EXHIBIT OF SIXTY-FOUR

HISTORIC FIREARMS, FOUR OF WHICH ARE CONSIDERED TO BE "NATIONAL

TREASURES", FROM THE NATIONAL MUSEUM OF AMERICAN HISTORY'S FIREARMS

COLLECTION AT THE SMITHSONIAN INSTITUTION. THIS IS THE LARGEST

FIREARMS LOAN IN THE SMITHSONIAN'S HISTORY. THE CODY FIREARMS MUSEUM

ALSO COMPLETED INSTALLATION OF A MAJOR FIREARMS DISPLAY IN ITS STUDY

GALLERY THAT ENABLES MORE THAN FIVE HUNDRED GUNS TO BE EXHIBITED IN AN

AREA THAT WOULD NORMALLY ACCOMMODATE JUST MORE THAN ONE HUNDRED BECAUSE

OF A NEWLY-DEVELOPED DISPLAY SYSTEM THAT ENABLES THE FIREARMS TO BE

SEEN FROM ALL SIDES AND AT A MUCH CLOSER DISTANCE THAN HAS BEEN

PREVIOUSLY POSSIBLE.

THE CENTER'S MCCRACKEN RESEARCH LIBRARY ACQUIRED THE ENGINEERING

RECORDS OF THE WINCHESTER ARMS COMPANY AND HAS RECEIVED FUNDING TO

ALLOW THE RECORDS TO BE DIGITIZED AND MADE AVAILABLE FOR ONLINE

RESEARCH.

VIRTUAL LESSONS TO CLASSROOMS THROUGHOUT THE WORLD. FROM MAY THROUGH

DECEMBER, 2013, EDUCATORS REACHED OVER 1,600 STUDENTS IN THE

Employer identification number 83-0180403

CONTINENTAL UNITED STATES, HAWAII, CANADA, CHINA, AND FRANCE. TEACHERS

COULD CHOOSE FROM TWO LESSONS: STORIES AND CULTURES OF PLAINS INDIANS

AND BUFFALO OR TRAPPERS, TRADERS, TRAILBLAZERS: MOUNTAIN MEN OF THE

ROCKY MOUNTAIN WEST. THE INTERPRETIVE EDUCATION DEPARTMENT DEVELOPED

ADDITIONAL PROGRAMMING FOR 2014.

FAMILY FUN DAYS

THE CENTER SPONSORED NINE "FAMILY FUN DAYS" IN 2013 WITH 1,400 PEOPLE
IN ATTENDANCE.

JANUARY: PICTURE THIS

FEBRUARY: BUFFALO BILL'S BIRTHDAY

MARCH: WHERE'S STANLEY?

APRIL: CELEBRATING EARTH

MAY: SPRING INTO YELLOWSTONE

JUNE: COLORFUL CHARACTERS OF THE WEST

JULY: NATIONAL DAY OF THE COWBOY

OCTOBER: HOOTIN' HOWLIN' HALLOWEEN

NOVEMBER: TASTY TRADITIONS

THESE FAMILY PROGRAMS STRIVE TO CONNECT OUR COMMUNITY MEMBERS TO OUR

MUSEUM, AND HELP FAMILIES HAVE FUN INTERACTING WITH EACH OTHER AND OUR

EXHIBITS. PARTICIPANTS ROTATED THROUGH HANDS-ON ACTIVITY STATIONS WHERE

THEY CREATED ART PROJECTS, PLAYED GAMES, INTERACTED WITH PLEASE TOUCH

OBJECTS, AND SOLVED CLUES TO DISCOVER NEW MEANINGS HIDDEN IN THE

CENTER'S COLLECTION.

THE DRAPER NATURAL HISTORY MUSEUM'S LIVE RAPTOR PROGRAM OFFERS PRESENTATIONS DAILY AT THE CENTER AS WELL AS OUTREACH PROGRAMS TO SCHOOLS IN THE AREA. STAFF AND VOLUNTEERS PRESENTED DAILY PROGRAMS

ENTITLED "HUNTERS ON THE WING" FROM MAY THROUGH SEPTEMBER. THEY ALSO

Name of the organization

BUFFALO BILL MEMORIAL ASSOCIATION

Employer identification number 83-0180403

HAD THE BIRDS OUT DAILY FOR THE ENTIRE YEAR SO VISITORS COULD ASK
OUESTIONS OF OUR RAPTOR HANDLERS.

#### TOUR GUIDE PROGRAM

EDUCATION STAFF DELIVERED MORE THAN 315 GUIDED TOURS OF THE CENTER FROM

JUNE THROUGH SEPTEMBER. TOUR TITLES WERE WILDLIFE IN THE WEST, PEOPLE

IN THE WEST, AND VIEWS OF YELLOWSTONE. VISITORS WERE GUIDED THROUGH

MULTIPLE GALLERIES ON THESE TOURS, INTEGRATING THE VARIED DISCIPLINES

REPRESENTED AT THE CENTER.

#### DISCOVERY FIELD TRIPS

THE CENTER RESTARTED DISCOVERY FIELD TRIPS FOR MIDDLE SCHOOL STUDENTS.

IN JULY PARTICIPANTS MONITORED THE WATER QUALITY OF THE SHOSHONE RIVER

AND PARTOOK IN A RIVER RAFTING EXPERIENCE. IN AUGUST, STUDENTS

CONNECTED WITH THE NATURAL WORLD THROUGH ART IN A PROGRAM ENTITLED "ART

AND NATURE."

## COMMUNITY FESTIVALS

IN 2013, THE CENTER PARTNERED WITH MANY COMMUNITY GROUPS AND STATE AND
FEDERAL WILDLIFE AGENCIES TO KICK-OFF TWO MAJOR COMMUNITY EVENTS.

SPRING INTO YELLOWSTONE, A BIRDING AND WILDLIFE FESTIVAL, WAS LAUNCHED
IN MAY AND IN AUGUST THE CODY WILD WEST RIVERFEST DREW ATTENTION TO THE
ECOLOGICAL AND RECREATIONAL BENEFITS OF THE SHOSHONE RIVER.

#### PLAINS INDIAN MUSEUM POWWOW

AT OUR 32ND ANNUAL PLAINS INDIAN MUSEUM POWWOW, DANCERS, DRUM GROUPS,

AND ARTISTS FROM NORTHERN PLAINS TRIBES GATHERED TO CELEBRATE THEIR

VIBRANT CULTURAL TRADITIONS AND HISTORIES. NEARLY 3,000 PEOPLE ATTENDED

THIS TWO DAY EVENT IN JUNE.

#### ADULT OFFERINGS

PROGRAMS ARE OFFERED THROUGHOUT THE YEAR FOR OUR ADULT LEARNERS. THE

CLASSES ARE OFFERED IN A VARIETY OF DISCIPLINES, FORMATS, AND LENGTHS,

AND ARE TARGETED PRIMARILY TO LOCAL AUDIENCES. THERE ARE FEES FOR SOME

OF THESE PROGRAMS WHILE OTHERS ARE FREE TO ALL. EXAMPLES INCLUDE:

PAINTING WITH THE MASTERS (STUDIO ART CLASS), DOCENT TRAINING CODY

CULTURE CLUB, BUFFALO GALS LUNCHEON, AND BEHIND THE SCENES TOURS OF THE

CENTER. THESE PROGRAMS REACHED APPROXIMATELY 480 PEOPLE FROM THE

COMMUNITY IN THE GREATER CODY AREA.

## COE AUDITORIUM PROGRAMS

SPECIAL PRESENTERS AND OUR OWN CURATORS DO PROGRAMS IN THE COE

AUDITORIUM THROUGHOUT THE YEAR FOR OUR VISITORS. THEY ATTRACT BOTH OUR

GENERAL VISITORS AND OUR LOCAL COMMUNITY MEMBERS TO SIT AND RELAX FOR

APPROXIMATELY 45 MINUTES OF INTERPRETATION AND ENTERTAINMENT. THE

PROGRAMS ARE PRIMARILY DESIGNED FOR ADULT AUDIENCES. PROGRAMS INCLUDE:

DRAPER NATURAL HISTORY MUSEUM LUNCHTIME EXPEDITIONS LECTURE SERIES,

FELLOWSHIP SCHOLARS PRESENTATIONS, AND PROGRAMS BY OUR CURATORIAL

STAFF. IN 2013, THE CENTER OFFERED 17 LECTURE PROGRAMS WITH

APPROXIMATELY 1700 PEOPLE IN ATTENDANCE.

## PHOTOGRAPHY GALLERY PROGRAMS

DURING 2013, THE CENTER'S JOHN BUNKER SANDS PHOTOGRAPHY GALLERY

FEATURED THREE EXHIBITIONS: NATIONAL GEOGRAPHIC GREATEST PHOTOGRAPHS OF

THE AMERICAN WEST, A COLLECTION OF ICONIC WESTERN IMAGES GATHERED BY

NATIONAL GEOGRAPHIC OVER A SPAN OF SOME 125 YEARS; CONTEMPORARY ART IN

Name of the organization
BUFFALO BILL MEMORIAL ASSOCIATION

Employer identification number 83-0180403

ADVANCE OF THE BUFFALO BILL ART SHOW AND SALE; AND PRONGHORN PASSAGE,

FOCUSING ON THE SECOND LONGEST RECORDED OVERLAND MAMMAL MIGRATION IN

THE WESTERN HEMISPHERE.

#### INTERN PROGRAMS

THE BUFFALO BILL CENTER OF THE WEST OFFERS PAID AND UNPAID INTERNSHIPS TO STUDENTS IN MANY MUSEUM-RELATED DISCIPLINES. IN 2013, THE CENTER HAD 10 INTERNS FROM 7 STATES IN THE FOLLOWING DEPARTMENTS: LIBRARY-PHOTO ARCHIVIST, EDUCATION, FIREARMS RECORDS, ACCOUNTING AND VISITOR SERVICES, NATURAL HISTORY, PUBLIC HISTORY, AND PUBLIC RELATIONS. TNADDITION, THE CONSERVATION DEPARTMENT'S SEPARATELY-FUNDED INTERNSHIP PROGRAM TRAINS STUDENTS OF ALL LEVELS. FROM GRADUATES OF THE CONSERVATION MASTER'S PROGRAMS TO HIGH SCHOOL STUDENTS. THE INTERNS ALL FUNCTION AS PART OF THE CONSERVATION DEPARTMENT, ACCOMPLISHING TASKS SUCH AS EXAMINATION OF OBJECTS AND CONDITION REPORTING, DEVELOPING TREATMENT STRATEGY, AND CARRYING OUT THEIR OWN TREATMENTS AND DOCUMENTATION. OVER 60 INTERNS (11 IN 2013) FROM ALL OVER THE UNITED STATES AND FRANCE, THE UK, FINLAND, EGYPT, AND SPAIN HAVE BEEN TRAINED IN THE CONSERVATION INTERN PROGRAM AT THE CENTER SINCE THE PROGRAM STARTED IN 2008.

#### YELLOWSTONE NATIONAL PARK PROGRAMS

FROM JUNE THROUGH AUGUST, THE CENTER PRESENTS TWO PROGRAMS PER WEEK IN

YELLOWSTONE NATIONAL PARK AT LAKE LODGE. TOPICS ARE WIDE-RANGING AND

INCLUDE ART, AMERICAN HISTORY AND NATURAL HISTORY. TOTAL PARTICIPATION

DURING THE SUMMER IS APPROXIMATELY 1,100 PEOPLE.

Employer identification number 83-0180403

ABOUT WILLIAM F. CODY THROUGH THE UNIVERSITY OF NEBRASKA PRESS.

#### STAFF RESEARCH AND SCHOLARSHIP:

THE CENTER EMPLOYS OVER 20 STAFF MEMBERS WITH ADVANCED DEGREES, TWO OF WHOM HOLD PHD'S. DURING 2013, 20 PROFESSIONAL STAFF MEMBERS REGULARLY CONDUCTED HISTORICAL, SCIENTIFIC AND CULTURAL RESEARCH. RESEARCH FINDINGS ARE PRESENTED IN SCHOLARLY PUBLICATIONS AND AT PROFESSIONAL CONFERENCES, AS WELL AS THROUGH A RANGE OF PROGRAMS AIMED AT GENERAL AUDIENCES. IN ADDITION, THE CENTER AWARDS GRANTS TO SUPPORT RESEARCH; IN 2013, IT AWARDED RESEARCH GRANTS TO 4 STAFF MEMBERS AND FELLOWSHIPS TO 7 EXTERNAL RESEARCHERS.

## SCIENTIFIC RESEARCH:

ONGOING SCIENTIFIC RESEARCH IS CONDUCTED ON GOLDEN EAGLES AND

SAGEBRUSH-STEPPE ECOLOGY IN THE BIGHORN BASIN AT THE EASTERN MARGIN OF

THE GREATER YELLOWSTONE ECOSYSTEM. THIS LONG-TERM PROJECT, UNDER THE

DIRECTION OF DR. CHARLES PRESTON, INVOLVES VOLUNTEERS, INTERNS,

STUDENTS, AND STAFF TO MONITOR GOLDEN EAGLE NEST OCCUPATION AND

PRODUCTIVITY AND EXAMINE PREDATOR-PREY DYNAMICS IN RELATION TO

VARIATIONS IN WEATHER, LANDSCAPE COMPOSITION, AND LAND USE IN THE

MULTIPLE USE LANDSCAPE OF THE BIGHORN BASIN, IN NORTHWESTERN WYOMING.

THE CENTER'S DRAPER NATURAL HISTORY MUSEUM, IN PARTNERSHIP WITH THE

UNIVERSITY OF WYOMING'S BIODIVERSITY INSTITUTE AND THE PRINCE ALBERT II

OF MONACO FOUNDATION-USA, SPONSORED THE CAMP MONACO PRIZE. THE PRIZE

WAS A \$100,000 GRANT TO STIMULATE INNOVATIVE, TRANS-BOUNDARY SCIENTIFIC

EXPLORATION AND PUBLIC EDUCATION THAT WILL EXPAND THE KNOWLEDGE AND

ECOSYSTEM AND FOSTER CONCRETE ACTIONS TO SAFEGUARD BIODIVERSITY IN

CONJUNCTION WITH THE CONTINUED SOCIAL AND ECONOMIC DEVELOPMENT. AN

INTERNATIONAL JURY REVIEWED THE PROPOSALS AND SELECTED THE WINNING

PROPOSAL. THE JURY INCLUDED A HIGHLY DISTINGUISHED ASSEMBLY OF

SCIENTISTS AND CONSERVATION PROFESSIONALS, INCLUDING THE DRAPER

MUSEUM'S SENIOR CURATOR AND THE BIODIVERSITY INSTITUTE'S EXECUTIVE

DIRECTOR.

THE CENTER'S DRAPER NATURAL HISTORY MUSEUM RECEIVED A TRANSFER OF 100

GRAY WOLF (CANIS LUPUS) HEADS FROM THE U.S. FISH AND WILDLIFE SERVICE

FROM THE GREATER YELLOWSTONE ECOSYSTEM OUTSIDE OF NATIONAL PARKS TO BE

PREPARED AS SKELETAL MATERIAL AND USED FOR SCIENTIFIC RESEARCH,

REFERENCE MATERIAL, AND EDUCATIONAL PROGRAMMING.

#### MCCRACKEN RESEARCH LIBRARY:

THE MCCRACKEN RESEARCH LIBRARY IS THE RESEARCH ARM OF THE CENTER,

ATTRACTING SCHOLARS, AUTHORS, FILMMAKERS, AND COLLECTORS WHO SEEK

DIRECT CONTACT WITH THE MATERIALS OF HISTORY. DURING 2013, THE LIBRARY

SERVED 88 RESEARCHERS AND RESPONDED TO 1,558 REFERENCE QUESTIONS. THE

CENTER CONTINUES DIGITIZATION OF ITS COLLECTIONS - OVER 4,000 ITEMS

DIGITIZED IN 2013 FOR A TOTAL OF MORE THAN 25,000 HISTORIC IMAGES AND

DOCUMENTS AVAILABLE FOR ELECTRONIC RESEARCH. THE LIBRARY ALSO TAUGHT

CLASSES TO 50 HIGH SCHOOL STUDENTS IN THIS REMOTE RURAL REGION TO TEACH

THEM HOW TO RESEARCH, ANALYZE AND THEN USE PRIMARY SOURCES.

FORM 990, PART VI, SECTION A, LINE 1:

THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES SHALL HAVE

AND MAY EXERCISE ALL OF THE POWER AND AUTHORITY OF THE BOARD OF TRUSTEES

DURING INTERVALS BETWEEN REGULAR MEETINGS OF THE BOARD OF TRUSTEES, EXCEPT

AS HEREINAFTER LIMITED FROM TIME TO TIME BY RESOLUTION OF THE BOARD OF

TRUSTEES AND AS LIMITED BY APPLICABLE LAW. THE EXECUTIVE COMMITTEE SHALL

CONSIST OF ALL OF THE OFFICERS OF THE CENTER AND ADDITIONAL TRUSTEES, NOT

TO EXCEED FIFTEEN MEMBERS.

FORM 990, PART VI, SECTION A, LINE 2:

FAMILY RELATIONSHIPS: ERNEST J. GOPPERT, JR. AND DEBORAH

GOPPERT HOFSTEDT; JOHN R. CALDWELL AND JOAN C. DONNER; ALAN K. SIMPSON AND COLIN M. SIMPSON.

BUSINESS RELATIONSHIPS: ALAN K. SIMPSON AND COLIN M. SIMPSON.

THE CHAIR OF THE FINANCE, INVESTMENT AND PERSONNEL COMMITTEE,

FORM 990, PART VI, SECTION B, LINE 11:

EXECUTIVE DIRECTOR, CHIEF FINANCIAL OFFICER, AND ACCOUNTING MANAGER REVIEW

THE RETURN PRIOR TO FILING. AN ELECTRONIC COPY OF THE FORM 990 IS PROVIDED

TO THE TRUSTEES PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY COVERS TRUSTEES AND OFFICERS.

TRUSTEES ARE ASKED ANNUALLY TO REVIEW AND SIGN INDICATING THEY ARE BOUND BY

THE POLICY. THE CHAIRMAN OF THE BOARD, STANDING COMMITTEE CHAIRS AND

ADVISORY BOARD CHAIRS ASK FOR DECLARATION OF CONFLICT IN EVERY MEETING.

SUCH DECLARATIONS ARE RECORDED IN THE MINUTES OF THE MEETING AND THE CHAIR

OF THE MEETING MUST TAKE ACTION TO ELIMINATE THE REAL OR PERCEIVED

CONFLICT. ACTION MAY INCLUDE THE INDIVIDUAL VOLUNTARILY RECUSING

HIM/HERSELF FROM THE DISCUSSION AND DECISION MAKING RELATED TO THE CONFLICT

OR ACTION BY THE CHAIR (IF WARRANTED) TO FORCE THE INDIVIDUAL TO REMOVE

Schedule O (Form 990 or 990-EZ) (2013) Page 2 Name of the organization **Employer identification number** BUFFALO BILL MEMORIAL ASSOCIATION 83-0180403 HIM/HERSELF FROM THE DISCUSSION AND DECISION MAKING. IN ADDITION, SOME EMPLOYEES ARE ALSO REQUIRED TO COMPLETE AN ANNUAL CONFLICT OF INTEREST DISCLOSURE. FORM 990, PART VI, SECTION B, LINE 15A: THE BOARD OF DIRECTORS DESIGNATES A COMMITTEE TO PROVIDE THE EXECUTIVE DIRECTOR WITH A CONFIDENTIAL PERFORMANCE AND COMPENSATION THE DIRECTOR OF HUMAN RESOURCES RESEARCHES FORMS 990S FOR EVALUATION. MEMBERS OF MUSEUMS WEST AND MUSEUMS THAT ARE SIMILAR IN SIZE AND BUDGET AND PROVIDES THE INFORMATION TO THE COMMITTEE. IN ADDITION, THE COMMITTEE IS PROVIDED WITH COMPENSATION INFORMATION FROM SALARY SURVEYS PERFORMED BY THE AMERICAN ALLIANCE OF MUSEUMS AND THE AMERICAN ASSOCIATION OF ART DIRECTORS. THE COMMITTEE EVALUATES THE EXECUTIVE DIRECTOR'S PERFORMANCE AND ADJUSTS COMPENSATION IN LINE WITH THE INDUSTRY STANDARDS. IN RECENT YEARS, THE CENTER'S BUDGET HAS NOT ALLOWED FOR INCREASES THE BOARD WOULD LIKE TO GRANT. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY, DC FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC AS REQUIRED BY THE STATE OF WYOMING. FINANCIAL STATEMENTS AND FORM 990 ARE AVAILABLE ON REQUEST AND ON THE ORGANIZATION'S WEBSITE:

Name of the organization BUFFALO BILL MEMORIAL ASSOCIATION	Employer identification number 83-0180403
HTTP://CENTEROFTHEWEST.ORG/GET-INVOLVED/ANNUAL-REPORTS/.	

#### **SCHEDULE R** (Form 990)

Part I

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ➤ Attach to Form 990.

➤ See separate instructions.

►Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

BUFFALO BILL MEMORIAL ASSOCIATION

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

**Employer identification number** 83-0180403

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state of foreign country)	or Total inco	eme End-of-yea	ır assets Direct	<b>(f)</b> controlling entity	
Part II Identification of Related Tax-Exempt Organizations during the tax year.	zations Complete if the organization a	nswered "Yes" on Form 990	), Part IV, line 34 b	ecause it had one	or more related tax-ex	empt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity		<b>g)</b> 512(b)(13 trolled tity?
-		lo.o.g.r.ood.na.y,		501(c)(3))	·	Yes	No
UFFALO BILL ASSET ASSURANCE CORPORATION -	TO SUPPORT THE BUFFALO		E01 (G) (2)		BUFFALO BILL MEMORIAL	x	
32414	BILL MEMORIAL ASSOCIATION	WYOMING	501(C)(3)	LINE 11A, I	ASSOCIATION		
or Panerwork Reduction Act Notice, see the Instruction					Schedule F		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets		ortionate ations?	Code V-UBI amount in box 20 of Schedule	partner	
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes N	0
	_										
	_										

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(t conti ent	(i) ction (b)(13) trolled tity?									
		country)		or tracty		455515		Yes	No									
									<b>↓</b>									
									<b>└</b>									
								  -										
									—									
									<b>↓</b>									
		<u></u>																

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Page 3

Yes No

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1	During the tax year, did the organization engage in any of the following transactions	s with one or more r	related organizations listed in I	Parts II-IV?					
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	X			
	Gift, grant, or capital contribution to related organization(s)					X			
С	Gift, grant, or capital contribution from related organization(s)				1c	X			
d	Loans or loan guarantees to or for related organization(s)				1d	X			
е	Loans or loan guarantees by related organization(s)				1e	X			
f	Dividends from related organization(s)				1f	X			
g	Sale of assets to related organization(s)				<b>1</b> g	X			
h	Purchase of assets from related organization(s)				1h	X			
i	Exchange of assets with related organization(s)				1i	X			
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	X			
k	k Lease of facilities, equipment, or other assets from related organization(s)								
- 1	l Performance of services or membership or fundraising solicitations for related organization(s)								
	m Performance of services or membership or fundraising solicitations by related organization(s)								
	Sharing of facilities, equipment, mailing lists, or other assets with related organization					X			
	o Sharing of paid employees with related organization(s)								
р	Reimbursement paid to related organization(s) for expenses				1p	X			
	Reimbursement paid by related organization(s) for expenses					X			
r	Other transfer of cash or property to related organization(s)				1r	X			
	Other transfer of cash or property from related organization(s)				1s	X			
	If the answer to any of the above is "Yes," see the instructions for information on w								
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount in	volved				
		. , po (a o)							
<u>(1)</u>									
(2)									
<u>(3)</u>									
<u>(4)</u>									
<u>(5)</u>									
(6)									
<u> </u>		6.2		0.1.1.	D /F	200) 0040			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e	<del>-</del>	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income (related, unrelated, excluded from tax under section 512-514)	Are partner	all 's sec.	Share of	Share of	Dispr	opor-	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General	or Percentage
of entity		(state or foreign	(related, unrelated, excluded from tax	501(c orgs	c)(3) s.?	total	end-of-year	alloca	nate tions?	amount in box 20 Lof Schedule K-1	partne	ownership
		country)	under section 512-514)	Yes	No	income	assets	Yes	No	(Form 1065)	Yes N	_
				$\vdash$				┢			$\vdash$	
								<u> </u>			$\sqcup$	
											$\vdash$	
								<u> </u>			$\sqcup$	
				$\vdash$				$\vdash$	$\vdash$		$\vdash$	+

332165 09-12-13 Schedule R (Form 990) 2013 64

Form **990-W** 

(Worksheet)

# **Estimated Tax on Unrelated Business Taxable Income for Tax-Exempt Organizations**

FORM 990-T (and on Investment Income for Private Foundations)

OMB No. 1545-0976

Depa ntern	rtment of the Treasury all Revenue Service (Keep for you	ır reco	rds. Do not send to the l	nternal Revenue Service	-)		
1	Unrelated business taxable income expected in the tax y	ear				1	
2	Tax on the amount on line 1. See instructions for tax co	mputa	tion			2	
3	Alternative minimum tax (see instructions)					3	
4	Total. Add lines 2 and 3					4	
	Estimated tax credits (see instructions)					5	
	Subtract line 5 from line 4					6	
	Other taxes (see instructions)					7	
	Total. Add lines 6 and 7					8	
	Credit for federal tax paid on fuels (see instructions)					9	
10a	Subtract line 9 from line 8. <b>Note</b> . If less than \$500, the destimated tax payments. Private foundations, see instruc	•					
b	Enter the tax shown on the 2013 return (see instructions zero or the tax year was for less than 12 months, skip th and enter the amount from line 10a on line 10c	is line	tion. If	10b			
C	2014 Estimated Tax. Enter the smaller of line 10a or line from line 10a on line 10c	e 10b.	If the organization is requ	ired to skip line 10b, ente		10c	8,880.
			(a)	(b)	(c)		(d)
11	Installment due dates (see instructions)	11					
12	Required installments. Enter 25% of line 10c in columns (a) through (d) unless the organization						
	uses the annualized income installment method, the adjusted seasonal installment method, or is a						
	"large organization" (see instructions)	12					
13	2013 Overpayment (see instructions)	13					
14	Payment due (Subtract line 13 from line 12)	14					

For Paperwork Reduction Act Notice, see instructions.

Form **990-W** (2014)

8,880. ESTIMATED TAX 8,880. OVERPAYMENT APPLIED AMOUNT DUE 0.

# TAX RETURN FILING INSTRUCTIONS

FORM 990-T

## FOR THE YEAR ENDING

December 31, 2013

Prepared for	Buffalo Bill Memorial Association 720 Sheridan Avenue Cody, WY 82414
Prepared by	Eide Bailly LLP 401 N 31st St Ste 1120, PO Bx 7112 Billings, MT 59103-7112
Amount due or refund	Overpayment of \$8,880 with \$2,000 applied to the estimated tax payments and the balance of \$6,880 refunded.
Make check payable to	No amount is due.
Mail tax return and check (if applicable) to	Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027
Return must be mailed on or before	November 17, 2014
Special Instructions	The return should be signed and dated.

Form	990-T	E	ו 📙	-	0. 1545-0687						
		For ca	lendar year 2013 or other tax year beginning		<b>2</b> (	J73					
	tment of the Treasury al Revenue Service	•	► Information about Form 990-T and its instru Do not enter SSN numbers on this form as it ma	ctions is y be ma	s available at <sub>www.irs.g</sub> , de public if your organiza	ov/form990t. ation is a 501(c)(3)	. 50	pen to Pu 01(c)(3) Or	blic Inspection for ganizations Only		
A	Check box if address changed	Name of organization ( Check box if name changed and see instructions.)							DEmployer identification number (Employees' trust, see instructions.)		
B E	xempt under section	Print	BUFFALO BILL MEMORIAL	ASS	OCIATION		83	3-018	80403		
	]501( <b>c</b> )(3)	or	Number, street, and room or suite no. If a P.O. bo				E Unrelat		ss activity codes		
	408(e) 220(e)	Туре	720 SHERIDAN AVENUE	,			(See ins	structions.	,		
	408A 530(a)		City or town, state or province, country, and ZIP of	r foreig	n postal code		1				
	]529(a)		CODY, WY 82414				4532	220	722320		
C Bo	ok value of all assets		exemption number (See instructions.)	<b>•</b>							
_			k organization type 🕨 💹 501(c) corporation		501(c) trust	401(a) trust		Other	trust		
			3 -		STATEMENT 1		1		T		
			poration a subsidiary in an affiliated group or a pare	nt-subs	idiary controlled group?	▶ [	Yes	<u> X</u>	No		
			tifying number of the parent corporation.		Talaaha	ne number 🕨 (	2071	1 5 0 7	1771		
_	e books are in care of		de or Business Income		(A) Income	(B) Expense:			C) Net		
	Gross receipts or sale		184,096.	1	(A) IIICOIIIC	(D) Expense	•		O) NCL		
	Less returns and allo		c Balance ▶	1c	184,096.						
2			A, line 7)	2	57,000.		-				
3	Gross profit. Subtrac			3	127,096.			1:	27,096.		
4 a			th Form 8949 and Schedule D)	4a							
b			Part II, line 17) (attach Form 4797)	4b							
C			sts	4c							
5			ips and S corporations (attach statement)	5							
6	Rent income (Schedu			6							
7			me (Schedule E)	7							
8			and rents from controlled organizations (Sch. F)	8							
9			on 501(c)(7), (9), or (17) organization (Schedule G								
10			ome (Schedule I)	10							
11			3 J)	11							
12			ns; attach schedule.)	12	127,096.			1 -	27,096.		
13 Da			gh 12 ot Taken Elsewhere (See instructions f		•			т,	47,090.		
1 a	(Except for	contrib	utions, deductions must be directly connected	d with	the unrelated business	•					
14			rectors, and trustees (Schedule K)				14		06 700		
15							15	•	86,703.		
16							16		552.		
17 18							18				
19							19		9,183.		
20	Charitable contribut	ions (Se	e instructions for limitation rules.)				20		3/1031		
21			562)								
22			n Schedule A and elsewhere on return				22b				
23							23				
24			mpensation plans				24				
25							25		8,964.		
26			chedule I)				26				
27	Excess readership of	osts (Sc	hedule J)				27				
28			nedule)				28		30,567.		
29	Total deductions						29		35,969.		
30			ncome before net operating loss deduction. Subtra				30	-	-8,873.		
31			n (limited to the amount on line 30)noone before specific deduction. Subtract line 31 f				31		-8,873.		
32 33			y \$1,000, but see instructions for exceptions.) $\dots$				33		$\frac{-6,673.}{1,000.}$		
34			e income. Subtract line 33 from line 32. If line 33 is				35				
							34		-8,873.		

Part I	I T	ax Computation											
35	Organ	nizations Taxable as Corpora	<b>tions.</b> See inst	ructions for tax co	omput	ation.							
	Contro	olled group members (sectior	is 1561 and 15	663) check here 🕨	▶ ∟	See instructions	s and:						
а		your share of the \$50,000, \$2		,925,000 taxable i	income	e brackets (in that o	order):						
	(1)	\$	(2) \$		╝	(3) \$							
b	Enter	organization's share of: (1) A	dditional 5% ta	ax (not more than	\$11,7	50) \$							
		dditional 3% tax (not more tha											
C	Incom	ne tax on the amount on line 3	4							<b>►</b> 350	;		0.
36		s Taxable at Trust Rates. See											
		Tax rate schedule or	Schedule D (Fo	orm 1041)						▶ 36			
37	Proxy	tax. See instructions								▶ 37			
38	Altern	ative minimum tax								38			
		Add lines 37 and 38 to line 3	5c or 36, whicl	hever applies						39			0.
		ax and Payments											
		n tax credit (corporations atta											
b	Other	credits (see instructions)					40b						
		al business credit. Attach For								_			
		for prior year minimum tax (a											
		credits. Add lines 40a throug	h 40d								:		
		act line 40e from line 39		] -						41	-		0.
		taxes. Check if from: Fo								· —	-		
43										43			0.
		ents: A 2012 overpayment cr								_			
		estimated tax payments							8,880	$\overline{}$			
		eposited with Form 8868 In organizations: Tax paid or v							0,000	<del>'</del>			
		ip withholding (see instruction											
		for small employer health ins											
		credits and payments:		0.400						_			
9		Form 4136				Total	▶ 44g						
45		payments. Add lines 44a thro	uah 44a				9			45		8,8	80.
46	Estima	ated tax penalty (see instruction	ons). Check if I	Form 2220 is atta	ched 1	<b>&gt;</b>				46			
47		ue. If line 45 is less than the t											
48		ayment. If line 45 is larger th								▶ 48		8,8	80.
49		the amount of line 48 you wa					2,000.		funded	▶ 49		6,8	
Part V	/ S	Statements Regardin	ng Certair	n Activities a	and (	Other Inform	ation (see	instru	ctions)	•			
<b>1</b> At a	ny time	e during the 2013 calendar ye	ar, did the orga	anization have an	interes	t in or a signature o	or other autho	ority ov	er a financial	account	(bank,	Yes	No
secu	ırities,	or other) in a foreign country	? If YES, the o	rganization may h	ave to	file Form TD F 90-2	22.1, Report o	f Forei	gn Bank and	Financial			
Acc	ounts.	If YES, enter the name of the	foreign countr	y here 🛌								_	X
2 Durir If YE	ng the ta S, see in	ax year, did the organization receivenstructions for other forms the organization	e a distribution fro inization may hav	om, or was it the grange to file.	ntor of, o	or transferor to, a foreig	gn trust?						Х
		mount of tax-exempt interest											
		A - Cost of Goods S	ı ı		_		OST						
		at beginning of year	1	7,275.		Inventory at end of				6		8,4	<u>55.</u>
	chases		2	58,180.	1	Cost of goods sole						A	00
		or	3		1	from line 5. Enter I				7		57,0	
		ection 263A costs (att. schedule)	4a		8	Do the rules of sec	,					Yes	No
		s (attach schedule)	4b	65 155		property produced	-		,				v
5 Tota	1	I lines 1 through 4bder penalties of perjury, I declare the	5	65,455.	ing acco	the organization?			the heet of my l			it is true	X
Sign	cor	der penalties of perjury, I declare to rect, and complete. Declaration of	preparer (other th	an taxpayer) is based	d on all	information of which p	reparer has any	knowled	dge.				
Here				1			TOR/CE				IRS discuss arer shown b	this return	with
		Signature of officer		I Date		Title	TOR/CE				ons)? X		□No
	$\dashv$	Print/Type preparer's name		Preparer's sign	nature		Date		Check		TIN	100	_ 110
D-::		τιπιν τηρο ριοραιοί ο παιπο		Tropardi 3 3igi	iatui 0		Date		self- employ		1 11 <b>V</b>		
Paid		JEREMY G. HAU	K				09/24/		con omploy		P0062	26792	
Prepa	rer		BAILLY	LLP			, <b></b> /		Firm's EIN			25095	
Use C	יחוץ				11	20, PO B	X 7112		o Liiv	-			
		Firm's address <b>BTI</b>							Phone no	406	-896-	2/100	

# Form **8868** (Rev. January 2014)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 ⋅

OMB No. 1545-1709

 If you are filing for an Automatic 3-Month Extension, complete only Part I and check this box • If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only Part II (on page 2 of this form). Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868. Electronic filing (e-file). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form. visit www.irs.gov/efile and click on e-file for Charities & Nonprofits. Automatic 3-Month Extension of Time. Only submit original (no copies needed) Part I A corporation required to file Form 990-T and requesting an automatic 6-month extension - check this box and complete  $\mathbf{x}$ All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns Enter filer's identifying number Type or Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or print BUFFALO BILL MEMORIAL ASSOCIATION 83-0180403 File by the due date for Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) filing your 720 SHERIDAN AVENUE return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions 82435 Enter the Return code for the return that this application is for (file a separate application for each return) Application Return Application Return Code Is For Is For Code Form 990 or Form 990-EZ Form 990-T (corporation) 07 Form 1041-A Form 990-BL 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 5227 Form 990-PF 04 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 MEG KATH • The books are in the care of ▶ 720 SHERIDAN AVENUE - CODY, WY 82435 Telephone No.  $\blacktriangleright$  (307) 57 $\overline{8-4044}$ Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_\_. If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box ▶ 🔲 and attach a list with the names and EINs of all members the extension is for. I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until NOVEMBER 15, 2014, to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2013 or tax year beginning , and ending , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required. by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

instructions.

Schedule C - Rent Incom	e (From Real	Proper	ty and	l Personal	Proper	ty Lease	ed With Real P	rope	erty)(see instructions)
Description of property									
(1)									
(2)									
(3)									
(4)	2. Rent receive	ed or accrued	٧						
(a) From personal property (if the				nd personal proper	ty (if the per	centage	3(a) Deductions dire	ectly cor	nnected with the income in
rent for personal property is n 10% but not more than 5	nore than	of	rent for pe	ersonal property ex is based on profit	ceeds 50%	or if	columns 2(	a) and 2	(b) (attach schedule)
(1)									
(2)									
(3)									
(4)						0			
Total	0.	Total				0.	(h) Total daduation	_	
(c) Total income. Add totals of colum here and on page 1, Part I, line 6, colu	mn (A)	▶				0.	(b) Total deduction: Enter here and on page Part I, line 6, column (B)	1.	. 0
Schedule E - Unrelated D	ebt-Financed	Incom	<b>e</b> (see i	nstructions)					
				2. Gross inc	come from		<ol> <li>Deductions directly to debt-fit</li> </ol>		
1. Description of deb	ot-financed property			or allocable financed	e to debt-	(a)	Straight line depreciation (attach schedule)		(b) Other deductions (attach schedule)
(1)								$\neg +$	
(2)									
(3)									
(4)									
4. Amount of average acquisition debt on or allocable to debt-financed property (attach schedule)	of or a debt-fina	adjusted bas illocable to nced propert n schedule)		6. Column by colu			7. Gross income reportable (column 2 x column 6)		8. Allocable deductions (column 6 x total of columns 3(a) and 3(b))
(1)					9/	/6			
(2)					9				
(3)					9				
(4)					9				
.,	'						iter here and on page 1, art I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).
Totals						▶		0.	0
Total dividends-received deductions								.▶	0
Schedule F - Interest, Anı	nuities, Royal	ties, an					nizations (see i	nstruc	ctions)
Name of controlled organization	2.		Exemp	t Controlled O 3.	rganizatio	ons 4.	5. Part of column	4 that is	6. Deductions directly
· ·	Employer ide numb		Net un (loss) (s	related income see instructions)		of specified nents made	<ol><li>Part of column included in the cor organization's gross</li></ol>	itrolling income	connected with income in column 5
(1)									
(2)									
(3)									
(4)									
Nonexempt Controlled Organization	ons								•
	8. Net unrelated incom (see instructions		<b>9.</b> Tot	tal of specified pay made	ments	in the cont	olumn 9 that is included rolling organization's ross income		Deductions directly connected with income in column 10
(1)									
(2)									
(3)									
(4)									
,,,						Enter here	olumns 5 and 10. and on page 1, Part I, 8, column (A).	En	Add columns 6 and 11. ter here and on page 1, Part I, line 8, column (B).
Totals					▶		0.	1	0

Form 990-T (2013) BUFFAI	LO BILL MEM	ORIAL	ASSO	CIATION			83-	018040	Page 4
Schedule G - Investme		Section 5	01(c)(7	7), (9), or (17) O	rganiz	ation			
•	tructions)			2. Amount of income		Deductions ly connected		. Set-asides	5. Total deductions and set-asides
						ch schedule)	(at	tach schedule)	(col. 3 plus col. 4)
(1)									
(2)							1		
(3)							1		
(4)				Fator have and an acce 1					Enter here and on page 1,
				Enter here and on page 1, Part I, line 9, column (A).					Part I, line 9, column (B).
				0.					0.
Schedule I - Exploited (see instr	•	y Income,	Other	Than Advertis	ing Ind	come			
1. Description of exploited activity	2. Gross unrelated business income from trade or business	3. Exper directly con with produ of unrela business in	nected ction ted	4. Net income (loss) from unrelated trade or business (column 2 minus column 3). If a gain, compute cols. 5 through 7.	from is no	ross income activity that ot unrelated ness income		6. Expenses ttributable to column 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)							+		
(4)							+		
(1)	Enter here and on page 1, Part I, line 10, col. (A).	Enter here a page 1, P line 10, co	art I,						Enter here and on page 1, Part II, line 26.
Totals	0.		0.						0.
Schedule J - Advertis									
Part I Income From	Periodicals Rep	orted on	a Con	solidated Basis	i				
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compu cols. 5 through 7.		Circulation income	6.	Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
		0							0
Totals (carry to Part II, line (5)) .  Part II Income From	▶  Doriodicale Bon	0.	0 2 <b>S</b> 220	•  Proto Booio /=	٠.		<u> </u>		0.
	h 7 on a line-by-line ba		а Зера	arate basis (For	eacn pe	riodicai liste	ed in Pa	art II, fill in	
Coldinins 2 tinougi	1 7 On a line-by-line ba	asis. <i>j</i>		1.	_				
1. Name of periodical	2. Gross advertising income		Direct sing costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compu cols. 5 through 7.	5.	Circulation income	6.	Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)									
(2)									
(3)									
(4)									
Totals from Part I		0.	0	•			•		0.
	Enter here and page 1, Part I line 11, col. (A	page ). line 11	ere and on 1, Part I, , col. (B).						Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)		0.	0						0.
Schedule K - Comper	nsation of Office	rs, Direct	ors, ar	nd Trustees (see	instruc				
1.	Name			2. Title		3. Perce time devo busine	ted to		ensation attributable elated business
(1)							%		
(2)							%		
(3)							%		

Form **990-T** (2013)

▶

0.

Total. Enter here and on page 1, Part II, line 14

(4)

					==
FORM 990-T	DESCRIPTION (	OF ORGANIZATION'S	PRIMARY UNRELATED	STATEMENT	1
		BUSINESS ACTIVIT	ΓY		

OPERATION OF A GIFT, NOVELTY, AND SOUVENIR SHOP, AND CATERING SERVICES TO FORM 990-T, PAGE 1

FORM 990-T	OTHER DEDUCTIONS	STATEMENT 2
DESCRIPTION		AMOUNT
SUPPLIES TRAVEL AND ENTERTAINMENT ADVERTISING/SIGNS CREDIT CARD CHARGES PROFESSIONAL FEES DUES & CONFERENCE FEES TECHNOLOGY POSTAGE & FREIGHT ENTERTAINMENT MISCELLANEOUS SECURITY UTILITIES RENT	(50% ALLOWABLE PORTION)	11,846. 673. 285. 3,007. 2,050. 4,912. 921. 489. 218. 130. 5,006. 189. 841.
TOTAL TO FORM 990-T, PAGE	1, LINE 28	30,567.